2015 REPORT TO MEMBERS

THE BUSINESS OF MOBILITY
“We are meeting the challenges of our communities and our daily commuters every day, providing better mobility options for everyone. What we provide are practical, innovative, financially sustainable, tangible solutions that become the catalysts to our companies and our communities.”

Javier Rodriguez, P.E.
2015 IBTTA President
Executive Director, Miami-Dade Expressway Authority
Miami, Florida
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REFLECTIONS
FROM THE PRESIDENT

JAVIER RODRIGUEZ, P.E., is the Executive Director of the Miami-Dade Expressway Authority (MDX). Under his leadership, MDX converted its expressways to an all-electronic system. Before joining MDX in 2007, Rodriguez spent 16 years with the Florida Department of Transportation, including four years as Director of Transportation Development.
Reflecting on what you accomplished this year, how did you help to advance IBTTA and the “Business of Mobility”?

As President, I played a role in shaping IBTTA's strategic plan, which holds great potential to elevate the organization and advance the tolling industry to new heights. Together with the Board of Directors, staff and other stakeholders, we redefined IBTTA's mission to illustrate the organization's larger purpose beyond tolling alone. Through this work, we put the focus back on finding transportation solutions that are sustainable and in the best interest of the communities we serve.

What were some of the most memorable moments for you during your presidency?

I was proud to serve as President when the FAST Act was passed, which includes provisions for more states to consider tolling as a source of sustainable funding to improve the nation's transportation infrastructure. This was truly a game changer, which has escalated the national dialogue about user-financed roadways and the benefits of moving toward nationwide interoperability.

On a personal note, having my entire family join me in Dublin for the annual meeting was indeed one of the highlights of my career. I come from a very large Cuban family who still get together every Sunday for dinner. Though we are very close, I don't think they realized the magnitude of my involvement in the industry before coming to Ireland, and I know they were proud to see me in action as the President of IBTTA.

Why is it important for IBTTA members to engage in service projects like this year's work at White Fields?

Community service projects have been important milestones in my affiliation with IBTTA. My most rewarding day of 2015 was by far the day I spent volunteering with my colleagues at White Fields. The work we did in this remote location in rural Oklahoma meant so much to the boys residing at this facility, who were clearly touched by this show of human kindness. I feel like we made a real difference in the lives of the boys at White Fields, and I will never forget the lasting memories I will keep from that day.

What is one of the most critical issues facing the industry today?

Moving toward national interoperability is indeed accelerating, but we still have a long way to go. IBTTA has made a commitment to making this happen, we helped secure federal funding to spark movement in the direction, and have proven that interoperability works at the state and regional level. We must keep this momentum going and remain focused on the end goal.

How has membership with IBTTA benefitted you both personally and professionally?

When my boss suggested that I get involved with IBTTA back in 2007, I was not sure exactly what to expect. Today, I can truly say my membership in this association has helped me develop as an informed leader and a strong industry advocate. Having ready access to dozens of transportation executives facing the same challenges that I do has helped me navigate through some difficult challenges. On a personal note, I have made many lifelong friends through my connection with IBTTA who share my passion for service, excellence and success.

Looking ahead, what opportunities and challenges do you see for IBTTA?

IBTTA is well-positioned as the voice for advancing transportation solutions through tolling and as the convener of conversations on how best to move people and goods. The association is moving ahead with its plans to recruit more members and to further the Moving America Forward campaign which is critical to raising awareness of industry needs and priorities. I think the industry would be best served through a greater investment in research and redevelopment to generate more data and findings related to sustainable best practices, which should guide our work into the future.
Redefining IBTTA’s Mission

In April, more than 45 individuals participated in a day-long strategic planning retreat, including the IBTTA Board of Directors, past presidents, members and staff. Participants assessed IBTTA’s current core purpose, values, future assumptions and 3–5 year goals. As a result of this critical conversation, IBTTA’s mission was modified from “advancing toll financed transportation” to “advancing transportation solutions through tolling.” It’s a subtle but important difference. The previous strategic plan was developed in 2010. With five more years of experience, the board and members saw a strong need to put “transportation” first, followed by “tolling.” The new “Big Audacious Goal,” consistent with our new core purpose, now reads as follows: “IBTTA will be recognized as the leading voice to advance transportation solutions through tolling.”

Showcasing the Industry’s Progress

In June, IBTTA released the 2015 Report on Tolling in the U.S., which shows that the number of trips drivers have taken on toll roads increased 14 percent over the last four years, rising from 5 billion trips in 2011 to 5.7 billion in 2015. The report shows that the fatality rate on toll roads is about one-third (0.50) the rate of all U.S. roads (1.47 per 100 million vehicle miles traveled.) One major reason for the higher safety level on toll roads is because they are typically operated centrally on a 24-hour basis from modern operations centers linked to dedicated maintenance, emergency response and police personnel. In fact, more than $14 billion in capital investment was made over three years by the top 40 U.S. toll facilities. The report also notes that there are 37 million electronic toll accounts across the U.S., an increase of 20 percent percent in the past five years.

Moving America Forward Campaign

Since 2013, the Moving America Forward public awareness campaign has highlighted the benefits of tolling to policymakers, the media, consumers and other interested parties. IBTTA has enjoyed great success this year by continuing to place high-profile stories in the media that educate the public about the many benefits that come with tolling. More than 150 national news stories quoting IBTTA were generated by the campaign in 2015, including coverage in the Wall Street Journal, New York Times, Washington Post, USA Today, Consumer Digest, Politico, ABC Evening News, National Public Radio, Yahoo! and numerous social media outlets. On the international front, IBTTA was featured in ITS International, Le Strade, the Irish Examiner, Thinking Highways, Road User Charging UK, Traffic Technology International and Auttualita dell’Unione. For more information on IBTTA’s Moving America Forward campaign, including factsheets, background documents, tolling maps, reports and other materials, visit www.IBTTA.org/maf.
COLLABORATING ON PUBLIC POLICY
Securing Federal Support for Tolling

On December 4, President Obama signed into law the Fixing America’s Surface Transportation (FAST) Act, a multi-year highway bill to succeed MAP-21. The FAST Act provides five years of funding using both the existing fuel tax revenues and general funds, largely from adjustments in the Federal Reserve banking system.

IBTTA applauded Congress for taking decisive action to improve surface transportation programs and was pleased to see additional support for tolling, HOV facilities, Road User Charging (RUC) and interstate reconstruction and rehabilitation. Provisions in the FAST Act would allow states to consider the use of tolls for rebuilding the interstate system in their respective states.

In a press release heralding this legislation, IBTTA Executive Director and CEO Patrick Jones stated that “IBTTA and the tolling industry are ready to work with Congress, state officials and other stakeholders over the next few years to identify funding sources and other financing and funding tools that can serve as the basis for the next reauthorization bill.”

Advancing Legislative Solutions

IBTTA led advocacy efforts on Capitol Hill and with agency leaders to increase federal support for our nation’s surface transportation infrastructure. We took several actions to advance our policy agenda this year.

• In March 2015, IBTTA echoed the Administration and U.S. Department of Transportation’s support for the GROW AMERICA Act 2.0, legislation that would provide an expanded and stable source of funding for our nation’s highways, bridges, transit and rail systems. Reintroduced this year, the Administration boldly called for lifting the ban on interstate tolling for the purpose of reconstruction. This provision would give states greater flexibility to meet their challenging infrastructure and surface transportation needs.

• In June, IBTTA enlisted 12 other national organizations to sign on to a letter of support for the tolling provisions included in the Developing a Reliable and Innovative Vision for the Economy (DRIVE) Act. Association leaders applauded the Senate Environment and Public Works Committee for introducing a bipartisan, six-year surface transportation reauthorization bill to strengthen our nation’s transportation infrastructure. IBTTA was particularly pleased to see Section 1021 (Interstate System Reconstruction and Rehabilitation pilot program) of the DRIVE Act, which would allow states to consider the use of tolls for the reconstruction and rehabilitation of the interstate system.

• On September 30, IBTTA leaders testified before the House Oversight and Government Reform Subcommittee on Transportation and Public Assets, which is chaired by Congressman John Mica, in support of the MAP-21 goal of achieving nationwide interoperability of electronic toll collection programs. IBTTA Executive Director and CEO Patrick Jones presented at this hearing alongside J.J. Eden of AECOM representing the Alliance for Toll Interoperability and Tom Knuckey from Atkins North America speaking as Chair of the Roadside Operations Subcommittee of IBTTA’s Interoperability Steering Committee. In its written testimony, IBTTA stressed that “creating the conditions for practical, nationwide interoperability of electronic tolling will open up new opportunities to fund and finance America’s vital surface transportation network.”
BRINGING THE INDUSTRY TOGETHER
More than 500 delegates from 29 countries representing 190 companies attended IBTTA’s 83rd Annual Meeting in Dublin, Ireland making it an unqualified success!

Hosted by member agency Transport Infrastructure Ireland, sessions reflected the President’s theme *The Business of Mobility*. IBTTA members enjoyed stimulating discussions on emerging issues, opportunities and challenges, which impact the future of the worldwide tolling industry.

Highlights from the meeting included a keynote address from polar explorer Ben Saunders who shared observations from his grueling trek across Antarctica. In his poignant retelling of the mental and physical struggles he faced, Saunders reminded meeting participants that “success, happiness and fulfillment are not a finish line somewhere in the future. They are part of the journey.”

General sessions featured an array of industry experts and thought leaders who addressed economic, policy and technology issues affecting future mobility. Specialized content was presented to attendees in three tracks: Business, Mobility and Technology.
Summit on All-Electronic Tolling, Managed Lanes & Interoperability
July 12–14, 2015 | Miami, Florida
Co-Chief Meeting Organizers: Gregory LeFrois, HNTB Corporation, and Bob Redding, MTA Bridges & Tunnels

A major focus of this Summit was on the technology, business rules and policies needed to achieve nationwide interoperability of electronic toll collection systems. Presenters addressed the latest developments in managed lanes projects, the migration to AET, sustainable transportation and changes in customer demographics. Highlights of this year’s event included a special address by Florida Transportation Secretary Jim Boxold on Florida’s $10-billion investment to enhance the state’s transportation network and a “virtual” tour and open house with the Florida tolling network.

New Media, Communications & Human Resources Workshop
October 18–20, 2015 | Cleveland, Ohio
Chief Meeting Organizer: Lauren Hakos, Ohio Turnpike and Infrastructure Commission

Communications, marketing and human resources professionals from all sectors of the tolling industry convened for this workshop presented around the theme A Focus on the Customer. This three-day event focused on relationship-building, crisis communications, developing a brand identity, putting data to work for you and bridging the generational gap. This highly interactive workshop featured roundtable exchanges, networking opportunities and free-flowing discussions about contemporary ideas and solutions. This event attracted a very diverse crowd consisting of more women, young people and first-time attendees than a typical IBTTA event.
More than 200 delegates gathered in Oklahoma City for this workshop and held discussions on a number of important topics including the latest technologies in pavement and structures, advances in traffic management, developments in asset management, using social media on roadways and much more.

This Workshop traditionally hosts a major hands-on service project. This year, we focused our efforts on White Fields, a 140-acre campus of residential cottages and facilities that cares for abused and neglected boys. More than 120 volunteers worked on planting trees, striping and sealing asphalt pavement, constructing a barbecue fire pit, painting the interior of one of the cottages, installing directional and building signs, and creating and filling a drainage ditch that had been a safety hazard. The boys living at White Fields worked alongside our volunteers and expressed their thanks with smiles, high fives and giving nicknames to some of our volunteers like Jim “Jim-Bo” Wilson of TransCore, the chief meeting organizer for the Workshop.
Webinar Series
Chief Meeting Organizer: Sue Chrzan, Tampa-Hillsborough Expressway Authority

IBTTA’s popular webinar series provides an important source of professional development and information sharing for members worldwide. This year’s offerings focused on topics of concern to a wide cross-section of association members. In 2015, IBTTA webinars focused on:

- Getting Positive News Coverage: Media Training 201
- Interagency Emergency Operations Support
- The Importance of an Effective Investor Relations Program
- Website & Social Media Strategies and Analytics
- Internal & External Crisis Communications
- Autonomous & Connected Vehicles

All webinars and supporting materials are archived on IBTTA’s website and may be accessed on demand.

Transportation Finance and Road Usage Charging Conference
April 26–28, 2015 | Portland, Oregon
Co-Chief Meeting Organizers: Steve Morello, D’Artagnan Consulting, and Susan Buse, SBuse Consulting

The meeting was a success before it started because we exceeded our registration goals well before the first delegates picked up their badges. Then, the excellent content of the meeting validated the expectations of the attendees. Opening keynote speaker, Congressman Earl Blumenauer (D-3rd District, Oregon), a member of the U.S. House Ways & Means Committee, gave a full-throated endorsement of state efforts to implement distance-based road usage charging. His remarks were well received and inspired the delegates for the rest of the conference. Sarah Puro, Principal Analyst at the Congressional Budget Office, used her presentation as an opportunity to release a new CBO publication, The Status of the Highway Trust Fund and the Budgetary Treatment of Federal Financing Instruments.

Washington Briefing
March 29–31, 2015 | Washington, DC
Chief Meeting Organizer: Robert Horr, III, Thousand Islands Bridge Authority

More than 100 delegates came to Washington to focus on the key policy issues and challenges confronting toll agencies, concessionaires and state departments of transportation. This event brings together the who’s who in transportation and provides a forum to address critical issues with Congress and federal agencies. Delegates visited with more than 50 members of Congress with a simple message about the importance of tolling as one of the tools in the toolbox for road infrastructure funding and finance. Key takeaways from this event included an overview of state initiatives to enhance mobility and advice from journalists about effective ways to frame transportation messaging.
ADVANCING
THE PROFESSION
Leadership Academy

Founded by the IBTTA Foundation Board of Directors in 2008, the IBTTA Leadership Academy executive development program is tailored specifically for senior-level managers in public and private sector organizations that serve the toll industry. This intense week-long course is taught by recognized industry leaders, business partners, educators and public officials. The curriculum includes all facets of toll agency operations, administration, finance, marketing, business development, board relations, public affairs and related topics. The Leadership Academy is funded in part by contributions to the IBTTA Foundation.

This year’s class included 34 industry leaders selected through a competitive application process. Members of the 2015 Leadership Academy class are:

Aaron Autry, Atkins N.A.
Shimon Avraham, Cross Israel Highway LTD
Eric Becker, Kansas Turnpike Authority
Mary Biswell, Oklahoma Turnpike Authority
Randolph Brown, RK&K
Nathan Burda, TransCore, Inc.
Andrew Cadmus, P.E., WSP | Parsons Brinckerhoff
Joe Clavelle, Bestpass, Inc.
Katheryn Coleman, Rhode Island Turnpike and Bridge Authority
Rick DiTullio, Golden Gate Bridge, Highway & Transportation District
Lauren Hakos, Ohio Turnpike and Infrastructure Commission
Jaime Heitman, E-470 Public Highway Authority
Marc Hustad, HNTB Corporation

Standing left to right: Frank Long, Marc Hustad, Diedre Parish, Joe Clavelle, Don Steele, Kevin Palmer, Andrew Peppard, Nathan Burda, Lev Pinelis, José Morales Fernández, Frank Kjelsli, Randolph Brown, Firmino Pedro Ingune, Andrew Cadmus, Shimon Avraham, Justin Word, Michael MacNeil, David Talley, Daniel Jacobs, Stephen Larkins, Eric Becker, Aaron Autry, Mary Biswell, Rick DiTullio

Seated left to right: Theresia Trevino, Jaime Heitman, Lisa Telles, Katheryn Coleman, Lauren Hakos, Francine Steelman, Lynn Valdivia, Patty Rubstello, Mary Sallach, Christine Simonton

Daniel Jacobs, The Port Authority of New York & New Jersey
Frank Kjelsli, Q-Free
Stephen Larkins, Bakwena Platinum Corridor Concessionaire (PTY) LTD
Frank Long, JAI, Inc.
Michael MacNeil, HDR
José Morales Fernández, Milligan Partners LLC
Kevin Palmer, RS&H
Diedre Parish, Maryland Transportation Authority
Firmino Pedro Ingune, Trans African Concessions (PTY) Limited
Andrew Peppard, Kapsch TrafficCom
Lev Pinelis, Transurban

Patty Rubstello, P.E., Washington State Department of Transportation
Mary Sallach, State Road & Tollway Authority
Christine Simonton, Parsons Corporation
Don Steele, Pennsylvania Turnpike Commission
Francine Steelman, Miami-Dade Expressway Authority
David Talley, Kentucky Transportation Cabinet
Lisa Telles, Transportation Corridor Agencies
Theresia Trevino, Riverside County Transportation Commission
Lynn Valdivia, Bay Area Toll Authority, Metropolitan Transportation Commission
Justin Word, CP&Y, Inc.
Giving Back to the Community

IBTTA and its members demonstrate a strong commitment to giving back to the community by initiating a hands-on project each year that serves the greater good. In 2015, the Oklahoma Turnpike Authority invited members attending the Maintenance and Roadways Operations Workshop to help complete grounds and construction work needed at White Fields, a 140-acre campus of residential cottages and facilities on the Oklahoma prairie that provides support for abused and neglected boys. More than 120 IBTTA volunteers donated their time to this project by planting trees, striping and sealing asphalt pavement, constructing a barbecue pit, painting the interior of one of the cottages, installing directional and building signs and creating and filling a drainage ditch that had been a safety hazard.

In addition to the on-grounds support, IBTTA sponsors donated $32,000 to complete this project along with local Oklahoma City sponsors who donated in-kind materials and equipment. The staff and the boys living at White Fields expressed great appreciation for the work completed and for the new connections made with the IBTTA volunteers.
IBTTA Foundation

The IBTTA Foundation is the research, educational and charitable arm of IBTTA. The Foundation supports and conducts research on transportation and tolling; conducts training and professional development programs including the IBTTA Leadership Academy; supports charitable good works and operates a scholarship program. Contributions to the IBTTA Foundation and the Leadership Academy are tax deductible as charitable contributions under section 501(c)(3) of the U.S. Internal Revenue Code.
2015 Toll Excellence Awards

IBTTA’s Toll Excellence Awards recognize the very best the international tolling industry has to offer. Each year, IBTTA honors member toll agencies whose creative, innovative and positive programs set a new standard of excellence. By providing wide recognition for a job well done, the Toll Excellence Awards also help to speed the transmission of new ideas and emerging practices throughout the industry.

Selected by the Awards Committee following a competitive application process, the 2015 winners in five separate categories were announced at IBTTA’s Annual Meeting held in Dublin, Ireland in August.

To review the details of each of the award-winning projects, visit www.IBTTA.org/awards.

PRESIDENT’S AWARD
Customer Service & Marketing Outreach Award

Taiwan Area National Freeway Bureau
Program for Transition from Manual Flat-Rate Pay-Per-Use Toll Collection to Electronic Distance-Based Toll Collection on Taiwan’s Freeways

The coveted President’s Award, an honor recognizing the highest achievement among all of the submissions, was presented to the Taiwan Area National Freeway Bureau for introducing an electronic, distance-based toll collection system to increase fairness and equity across the highway network, boost operational efficiency, streamline traffic flow through variable pricing and deliver superior accuracy.

Social Responsibility Award

Illinois Tollway
Partnership with The Chicago Lighthouse

Toll Operations, Engineering & Maintenance Award

New Jersey Turnpike Authority
Traffic Permitting and Lane Closure Application

Technology Award

Transurban
495 Express Lanes

Private Sector Innovation Award

ETAN Industries
FastLane—The Financial Accountability Solution for Tolling
New Honorary Member

Honorary membership is the highest honor that IBTTA can bestow on any individual for “outstanding contribution in the furtherance of the purpose and objectives of the association.” Recognized at the Annual Meeting in August, this year IBTTA welcomed the following new Honorary Member:

**Robert G. Horr, III**, who served as president of IBTTA in 2013, has been Executive Director of the Thousand Islands Bridge Authority (TIBA) since January 2003. Prior to serving in this capacity, he was Deputy Executive Director and Director of Administration & Operations at TIBA. For the past 17 years, Rob has been responsible for the development, management and implementation of the annual operations and capital programs, as well as the general management and oversight of the day-to-day operations of the International Bridge System and Boldt Castle/Heart Island tourist attractions. Rob serves on the Board of the U.S./Canada Public Border Operators Association, the IBTTA Foundation, the Thousand Islands International Regional Tourism Development Corporation and the “Capital Corridor” Trade & Tourism Initiative. Prior to joining TIBA, Rob was the Director of Human Resources for the George Junior Republic, a residential treatment center for children and youth located in Freeville, NY. Rob has been active in public service having held two elected positions within his community, Justice of the Peace and Township Supervisor.
PRACTICING
GOOD GOVERNANCE
IBTTA 2015 Board of Directors

The Board of Directors sets the strategic direction of the association. The Board of Directors comprises five officers and 20 directors. Officers serve a one-year term and directors serve staggered four-year terms.

Executive Committee

Javier Rodriguez, P.E.
President
Executive Director,
Miami-Dade Expressway Authority
Miami, FL

Earl J. “Buddy” Croft III
First Vice President
Executive Director,
Rhode Island Turnpike and Bridge Authority
Jamestown, RI

Emanuela Stocchi
Second Vice President
Director of International Affairs,
Associazione Italiana Società Concessionarie Autostrade e Trafori (AISCAT)
Rome, Italy

Malika Seddi
International Vice President
Director of International Affairs,
Association Professionnelle Autoroutes et Ouvrages à Péage (ASFA)
Paris, France

Mike Heiligenstein
Immediate Past President
Executive Director,
Central Texas Regional Mobility Authority
Austin, TX

Patrick D. Jones
Executive Director & CEO
(non-voting member of Executive Committee)
IBTTA
Washington, DC
Directors

Gerald Carrigan
North Texas Tollway Authority
Plano, TX

Mark Compton
Pennsylvania Turnpike Commission
Harrisburg, PA

Andrew Fremier
Metropolitan Transportation Commission;
Bay Area Toll Authority
Oakland, CA

Cedrick Fulton
The Port Authority of New York & New Jersey
Jersey City, NJ

Diane Gutierrez-Scaccetti
Florida's Turnpike Enterprise
Orlando, FL

Samuel Johnson
Transportation Corridor Agencies
Irvine, CA

Kristi Lafleur
Illinois Tollway
Downers Grove, IL

Peter Merfeld
Maine Turnpike Authority
Portland, ME

Jean Mesqui
Association Professionnelle Autoroutes et
Ouvrages à Péage (ASFA)
Paris, France

Katharine Nees
Texas Department of Transportation
Austin, TX

Julián Nuñez
SEOPAN
Madrid, Spain

Robert Redding
MTA Bridges and Tunnels
New York, NY

Klaus Schierhackl
ASFINAG
Vienna, Austria

Timothy Stewart
Oklahoma Turnpike Authority
Oklahoma City, OK

Benton Tempas
Northwest Parkway LLC
Broomfield, CO

Chris Tomlinson
State Road and Tollway Authority
Atlanta, GA

Joseph Waggoner
Tampa-Hillsborough Expressway Authority
Tampa, FL

Cynthia Ward
Metropolitan Washington Airports Authority
Washington, DC

Christopher Waszczuk
New Hampshire Department of Transportation
Concord, NH

Anthony Yacobucci
Ohio Turnpike and Infrastructure Commission
Berea, OH
Past Presidents

Mike Heiligenstein, 2014
Central Texas Regional Mobility Authority

Robert G. Horr, III, 2013*
Thousand Islands Bridge Authority

Jordi Graells, 2012*
Abertis USA Corporation

Frank G. McCartney, 2011*
Delaware River Joint Toll Bridge Commission

Honorary President
E-470 Public Highway Authority

Steven Snider, 2010*
Halifax Harbour Bridges

Kary H. Witt, 2009*
Golden Gate Bridge, Highway and Transportation District

Susan A. Buse, 2008*
North Texas Tollway Authority

James L. Ely, 2007*
Florida’s Turnpike Enterprise

Santiago Corral, 2006*
Autopista Vasco-Aragonesa, C.E.S.A

Stephen F. Mayer, 2005*
Buffalo & Fort Erie Bridge Authority

Jean-François Poupinel, 2004*
COFIROUTE

Vincent L. Leonetti, 2003*
South Jersey Transportation Authority

Harold W. Worrall, P.E., 2002*
Orlando-Orange County Expressway Authority

Paul E. Violette, 2001*
Maine Turnpike Authority

Luis Ferreiro, 2000*
AUMAR

Mary Jane O’Meara, 1999*
Massachusetts Port Authority

James K. Brookshire, Jr., 1998*
Chesapeake Bay Bridge & Tunnel Commission

Lisa C. Callahan, 1997*
Kansas Turnpike Authority

Carney J. Campion, 1996*
Golden Gate Bridge, Highway and Transportation District

Franco Schepis, 1995*
Autostrade Concessioni e Costuzioni Autostrade, S.P.A.

Russel I. Wilcox, 1994*
Thousand Islands Bridge Authority

Anthony J. Barber, 1993*
The Port Authority of New York and New Jersey

Ronald J. Delaney, 1992*
Detroit & Canada Tunnel Corporation

George P. Zilocchi, 1991*
New Jersey Highway Authority

Henri Cyna, 1990*
COFIROUTE

Allan V. Johnson, 1989*
Ohio Turnpike Authority

Robert J. Farrell, 1988*
New York State Thruway Authority

John R. Woodruff, 1987*
Delaware River Port Authority

Jose Luis Ceron, 1986*
Autopistas Del Mare Nostrum, C.E.S.A.

R.D. Fogo, 1985*
Kansas Turnpike Authority

Roger Ginocchio, 1984*
New Jersey Turnpike Authority

Dale W. Luehring, 1983*
Golden Gate Bridge, Highway and Transportation District

K.C. Pearson, 1982*
Massachusetts Port Authority

Vito Rocco, 1981*
AISCAT

Stanley J. Britton, 1980*
Massachusetts Turnpike Authority

Roy G. Lancaster, 1979*
Detroit International Bridge Company

Jorge Masiá Mas-Bagá, 1978*
Autopista Concesionaria Española SA
Howard M. Reily, 1977*
Texas Turnpike Authority

Lawrence J. Lewis, 1976*
The Port Authority of New York and New Jersey

Phillip B. Lee, 1975
New York State Thruway Authority

William J. Flanagan, 1974*
New Jersey Turnpike Authority

E.R. Foley, 1973*
California Toll Bridge Authority

John T. Driscoll, 1972*
Massachusetts Turnpike Authority

William J. Miller, Jr., 1971*
Delaware River & Bay Authority

Franklin V. Summers, 1970
Pennsylvania Turnpike Commission

Robert A. Tillett, 1969
Indiana Toll Road Commission

W. Grant Mitchell, 1968
Thousand Islands Bridge Authority

W.D. Hoback, 1967
Oklahoma Turnpike Authority

L.W. Newcomer, 1966
Kansas Turnpike Authority

Charles H. Taylor, 1965*
Port of New York Authority

Lawrence A. Rubin, 1964*
Mackinac Bridge Authority

James Adam, 1963
Golden Gate Bridge, Highway and Transportation District

John Pershing, 1962
Richmond-Petersburg Turnpike Authority

Frank J. Horty, 1961
Delaware Memorial Bridge

Holden A. Evans, 1960
New York State Thruway Authority

E. Bery Collard, 1959
Leavenworth Centennial Bridge Commission

D. Louis Tonti, 1958
New Jersey Highway Authority

Weldon H. Heyburn, 1957
Delaware River Port Authority

Albert J. Wedeking, 1956
Indiana Toll Road Commission

C. Ellison Kaumeyer, 1955
Niagara Falls Bridge Commission

Roy Clippinger, 1954
White County Bridge Commission

Harry Taylor, 1953
Triborough Bridge and Tunnel Authority

Charles M. McCamic, 1952
Interstate Bridge Company

James E. Ricketts, 1951
Golden Gate Bridge, Highway and Transportation District

Billings Wilson, 1950
Port of New York Authority

Louis J. Groene, 1948–49
Covington & Cincinnati Bridge Co.

S.P. Price, 1943
Vicksburg Bridge Commission

J.K. Beretta, 1942
Laredo Bridge

T.R. Hanff, 1941
Ocean City Automobile Bridge

Ben E. Davis, 1940
Tampa-Clearwater Bridge Co.

John W. Beretta, 1938–39
Laredo Bridge

W. L. Ingerick, 1937
Huntington & Ohio Bridge Company

Arthur A. Niessen, 1936
Tacony-Palmyra Bridge Co.

A. Clifford Shinkle, 1934–1935
Covington & Cincinnati Bridge Co.

Dr. D.B. Steinman, 1933
Robinson & Steinman, Construction Engineers

*also an honorary member
Functional Committee Chairs

Communications and Marketing Committee
Mario Diaz (Chair)
Miami-Dade Expressway Authority

Cecile Thirion (Vice Chair)
Xerox

Lisa Thompson (Vice Chair)
HNTB Corporation

Government Affairs Committee
Frank McCartney
WSP | Parsons Brinckerhoff

Interoperability Committee
Dave Kristick
E-470 Public Highway Authority

Sub-committee Chairs

Back Office Operations
Tim Reilly
Central Texas Regional Mobility Authority

Communications and Marketing
Rosa Rountree
Egis Projects US

Governance
Samuel Johnson
Transportation Corridor Agencies

Roadside Operations
Tom Knuckey
Atkins

Maintenance Committee
Daniel Castrigano, P.E.
Greenman-Pedersen, Inc.

Public and Private Finance Committee
Nick Grieshaber
Pennsylvania Turnpike Commission

Toll Operations Committee
Jim Wilson
TransCore, Inc.
BUILDING RELATIONSHIPS
2015 Members and Sponsors*

Sustaining Members

3M Traffic Safety and Security
Accenture LLP
ACS Infrastructure Development Inc.
AECOM
American Traffic Solutions, Inc.
Atkins N.A.
Bank of America Merrill Lynch
CDM Smith
Cofiroute USA
Computer Aid, Inc.
Cubic Transportation Systems, Inc.
Dewberry
Egis
ETC Corporation
Faneuil, Inc.
Fitch Ratings
Greenman-Pedersen, Inc.
HDR
HNTB Corporation
IBI Group
InComm
Jacobs Engineering Group
Kapsch TrafficCom
Linebarger Goggan Blair & Sampson, LLP
Michael Baker International
Morgan Stanley
Municipal Services Bureau
Q-Free
Raytheon HTMS
Rummel, Klepper & Kahl, LLP
Schneider Electric
Sinelec SpA
Stantec Consulting Services Inc.
Traffic Technologies, Inc.
TransCore, Inc.
Trinity Highway
WSP | Parsons Brinckerhoff
Xerox

New and Returning Members

Active
Derech Eretz Highways Ltd
Harris County Toll Road Authority
HELLASTRON (Hellenic Association of Toll Roads Network)
Jacksonville Transportation Authority
Taiwan Area National Freeway Bureau

The Federal Bridge Corporation Limited
Transport Infrastructure Ireland

Associate
Abtran
Arup
Buckland & Taylor
Cogensia, A CAC Group Company
GeoToll, Inc.
Global Agility Solutions
HMSHost Corporation
Kyra InfoTech, Inc.
Mobile Barriers LLC
Navtech Radar Ltd
Payzone
POLY-CARB, Inc.
SBuse Consulting
Volkert, Inc.

Sustaining
ETAN Industries

*A complete list of members may be found at www.IBTTA.org/member-directory.

2015 Platinum Sponsors
2015 Financials

**Consolidated Statement of Activities**
**IBTTA and IBTTA Foundation**  
**Year Ended December 31, 2015**

<table>
<thead>
<tr>
<th><strong>REVENUE</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Revenue</td>
<td>$2,663,704</td>
</tr>
<tr>
<td>Meeting Revenue</td>
<td>$1,803,027</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$4,466,731</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>EXPENSES</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Expenses</td>
<td>$3,069,277</td>
</tr>
<tr>
<td>Meeting Expenses</td>
<td>$1,329,184</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$4,398,461</strong></td>
</tr>
</tbody>
</table>

| **Change in Net Assets, Before Investment Income (Loss)** | $68,270 |
| **Investment Income** | ($24,659) |
| **Change in Net Assets** | $43,611 |

| **Net Assets, Beginning of Year** | $1,697,442 |
| **Net Assets, End of Year** | $1,741,053 |

**SOURCE OF FUNDS**
- Meeting Revenue: 40%
- Active Member Dues: 37%
- Associate and Sustaining Member Dues: 20%
- Other Income: 3%

**USE OF FUNDS**
- Personnel and Benefits: 40%
- Meeting Expenses: 30%
- Other (Programs, Advertising, Travel): 30%

*All figures in U.S. dollars, consolidated to include IBTTA and IBTTA Foundation*
2015 IBTTA Staff

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Communications Director
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Kathleen Davis
Meetings Manager
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Patrick Jones
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Wanda Klayman
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Harry Smith
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hsmith@ibtta.org
The International Bridge, Tunnel and Turnpike Association (IBTTA) is the worldwide association for the owners and operators of toll facilities and the businesses that serve tolling. Founded in 1932, IBTTA has members in 20 countries on six continents. Through advocacy, thought leadership and education, members are implementing state-of-the-art, innovative user-based transportation financing solutions to address the critical infrastructure challenges of the 21st Century.

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