

2015 REPORT TO MEMBERS

THE BUSINESS OF MOBILITY

“We are meeting the challenges of our communities and our daily commuters every day, providing better mobility options for everyone. What we provide are practical, innovative, financially sustainable, tangible solutions that become the catalysts to our companies and our communities.”

Javier Rodriguez, P.E.
2015 IBTTA President
Executive Director, Miami-Dade Expressway Authority
Miami, Florida





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REFLECTIONS

FROM THE PRESIDENT



JAVIER RODRIGUEZ, P.E., is the Executive Director of the Miami-Dade Expressway Authority (MDX). Under his leadership, MDX converted its expressways to an all-electronic system. Before joining MDX in 2007, Rodriguez spent 16 years with the Florida Department of Transportation, including four years as Director of Transportation Development.

Q Reflecting on what you accomplished this year, how did you help to advance IBTTA and the “Business of Mobility”?

A As President, I played a role in shaping IBTTA's strategic plan, which holds great potential to elevate the organization and advance the tolling industry to new heights. Together with the Board of Directors, staff and other stakeholders, we redefined IBTTA's mission to illustrate the organization's larger purpose beyond tolling alone. Through this work, we put the focus back on finding transportation solutions that are sustainable and in the best interest of the communities we serve.

Q What were some of the most memorable moments for you during your presidency?

A I was proud to serve as President when the FAST Act was passed, which includes provisions for more states to consider tolling as a source of sustainable funding to improve the nation's transportation infrastructure. This was truly a game changer, which has escalated the national dialogue about user-financed roadways and the benefits of moving toward nationwide interoperability.

On a personal note, having my entire family join me in Dublin for the annual meeting was indeed one of the highlights of my career. I come from a very large Cuban family who still get together every Sunday for dinner. Though we are very close, I don't think they realized the magnitude of my involvement in the industry before coming to Ireland, and I know they were proud to see me in action as the President of IBTTA.

Q Why is it important for IBTTA members to engage in service projects like this year's work at White Fields?

A Community service projects have been important milestones in my affiliation with IBTTA. My most rewarding day of 2015 was by far the day I spent volunteering with my colleagues at White Fields. The work we did in this remote location in rural Oklahoma meant so much to the boys residing at this facility, who were clearly touched by this show of human kindness. I feel like we made a real difference in the lives of the boys at White Fields, and I will never forget the lasting memories I will keep from that day.

Q What is one of the most critical issues facing the industry today?

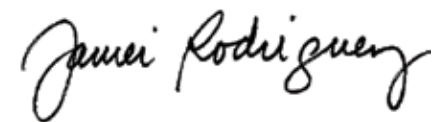
A Moving toward national interoperability is indeed accelerating, but we still have a long way to go. IBTTA has made a commitment to making this happen, we helped secure federal funding to spark movement in the direction, and have proven that interoperability works at the state and regional level. We must keep this momentum going and remain focused on the end goal.

Q How has membership with IBTTA benefitted you both personally and professionally?

A When my boss suggested that I get involved with IBTTA back in 2007, I was not sure exactly what to expect. Today, I can truly say my membership in this association has helped me develop as an informed leader and a strong industry advocate. Having ready access to dozens of transportation executives facing the same challenges that I do has helped me navigate through some difficult challenges. On a personal note, I have made many lifelong friends through my connection with IBTTA who share my passion for service, excellence and success.

Q Looking ahead, what opportunities and challenges do you see for IBTTA?

A IBTTA is well-positioned as the voice for advancing transportation solutions through tolling and as the convener of conversations on how best to move people and goods. The association is moving ahead with its plans to recruit more members and to further the *Moving America Forward* campaign which is critical to raising awareness of industry needs and priorities. I think the industry would be best served through a greater investment in research and redevelopment to generate more data and findings related to sustainable best practices, which should guide our work into the future.





TELLING OUR STORY

Redefining IBTTA's Mission

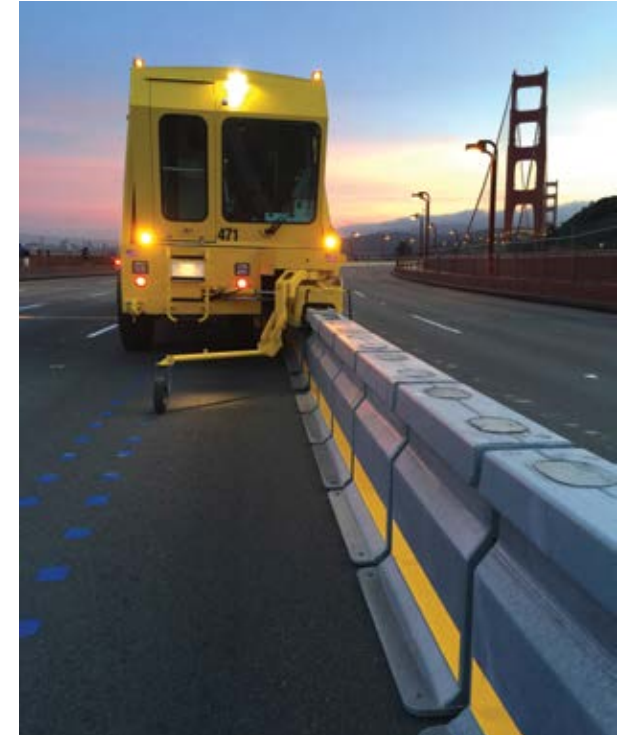
In April, more than 45 individuals participated in a daylong strategic planning retreat, including the IBTTA Board of Directors, past presidents, members and staff. Participants assessed IBTTA's current core purpose, values, future assumptions and 3–5 year goals. As a result of this critical conversation, IBTTA's mission was modified from “advancing toll financed transportation” to “advancing transportation solutions through tolling.” It's a subtle but important difference. The previous strategic plan was developed in 2010. With five more years of experience, the board and members saw a strong need to put “transportation” first, followed by “tolling.” The new “Big Audacious Goal,” consistent with our new core purpose, now reads as follows: “IBTTA will be recognized as the leading voice to advance transportation solutions through tolling.”

Showcasing the Industry's Progress

In June, IBTTA released the **2015 Report on Tolling in the U.S.**, which shows that the number of trips drivers have taken on toll roads increased 14 percent over the last four years, rising from 5 billion trips in 2011 to 5.7 billion in 2015. The report shows that the fatality rate on toll roads is about one-third (0.50) the rate of all U.S. roads (1.47 per 100 million vehicle miles traveled.) One major reason for the higher safety level on toll roads is because they are typically operated centrally on a 24-hour basis from modern operations centers linked to dedicated maintenance, emergency response and police personnel. In fact, more than \$14 billion in capital investment was made over three years by the top 40 U.S. toll facilities. The report also notes that there are 37 million electronic toll accounts across the U.S., an increase of 20 percent percent in the past five years.

Moving America Forward Campaign

Since 2013, the *Moving America Forward* public awareness campaign has highlighted the benefits of tolling to policymakers, the media, consumers and other interested parties. IBTTA has enjoyed great success this year by continuing to place high-profile stories in the media that educate the public about the many benefits that come with tolling. More than 150 national news stories quoting IBTTA were generated by the campaign in 2015, including coverage in the *Wall Street Journal*, *New York Times*, *Washington Post*, *USA Today*, *Consumer Digest*, *Politico*, ABC Evening News, National Public Radio, Yahoo! and numerous social media outlets. On the international front, IBTTA was featured in *ITS International*, *Le Strade*, the *Irish Examiner*, *Thinking Highways*, *Road User Charging UK*, *Traffic Technology International* and *Auttualita dell Unione*. For more information on IBTTA's *Moving America Forward* campaign, including factsheets, background documents, tolling maps, reports and other materials, visit www.IBTTA.org/maf.





COLLABORATING ON PUBLIC POLICY

Securing Federal Support for Tolling

On December 4, President Obama signed into law the Fixing America's Surface Transportation (FAST) Act, a multi-year highway bill to succeed MAP-21. The FAST Act provides five years of funding using both the existing fuel tax revenues and general funds, largely from adjustments in the Federal Reserve banking system.

IBTTA applauded Congress for taking decisive action to improve surface transportation programs and was pleased to see additional support for tolling, HOV facilities, Road User Charging (RUC) and interstate reconstruction and rehabilitation. Provisions in the FAST Act would allow states to consider the use of tolls for rebuilding the interstate system in their respective states.

In a press release heralding this legislation, IBTTA Executive Director and CEO Patrick Jones stated that "IBTTA and the tolling industry are ready to work with Congress, state officials and other stakeholders over the next few years to identify funding sources and other financing and funding tools that can serve as the basis for the next reauthorization bill."

Advancing Legislative Solutions

IBTTA led advocacy efforts on Capitol Hill and with agency leaders to increase federal support for our nation's surface transportation infrastructure. We took several actions to advance our policy agenda this year.

- In March 2015, IBTTA echoed the Administration and U.S. Department of Transportation's support for the **GROW AMERICA Act 2.0**, legislation that would provide an expanded and stable source of funding for our nation's highways, bridges, transit and rail systems. Reintroduced this year, the



Administration boldly called for lifting the ban on interstate tolling for the purpose of reconstruction. This provision would give states greater flexibility to meet their challenging infrastructure and surface transportation needs.

- In June, IBTTA enlisted 12 other national organizations to sign on to a letter of support for the tolling provisions included in the ***Developing a Reliable and Innovative Vision for the Economy (DRIVE) Act***. Association leaders applauded the Senate Environment and Public Works Committee for introducing a bipartisan, six-year surface transportation reauthorization bill to strengthen our nation's transportation infrastructure. IBTTA was particularly pleased to see Section 1021 (Interstate System Reconstruction and Rehabilitation pilot program) of the DRIVE Act, which would allow states to consider the use of tolls for the reconstruction and rehabilitation of the interstate system.
- On September 30, IBTTA leaders **testified before the House Oversight and Government Reform Subcommittee on Transportation and Public Assets**, which is chaired by Congressman John Mica, in support of the MAP-21 goal of achieving nationwide interoperability of electronic toll collection programs. IBTTA Executive Director and CEO Patrick Jones presented at this hearing alongside J.J. Eden of AECOM representing the Alliance for Toll Interoperability and Tom Knuckey from Atkins North America speaking as Chair of the Roadside Operations Subcommittee of IBTTA's Interoperability Steering Committee. In its written testimony, IBTTA stressed that "creating the conditions for practical, nationwide interoperability of electronic tolling will open up new opportunities to fund and finance America's vital surface transportation network."

BRINGING THE INDUSTRY TOGETHER

Dublin

IBTTA 83RD ANNUAL MEETING & EXHIBITION

August 30–September 2, 2015 | Dublin, Ireland
Co-Chief Meeting Organizers: Kevin Thibault, Parsons Corporation, and Juan Toledo, Miami-Dade Expressway Authority

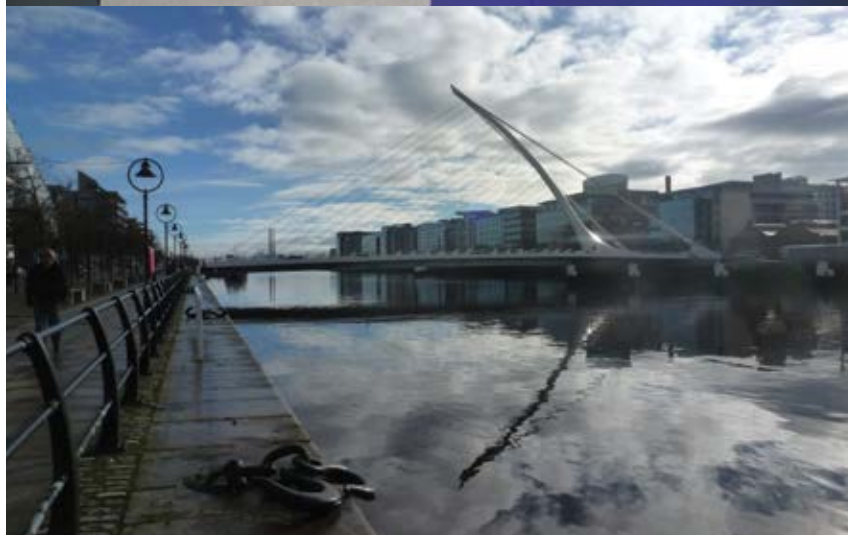


More than 500 delegates from 29 countries representing 190 companies attended IBTTA's 83rd Annual Meeting in Dublin, Ireland making it an unqualified success!

Hosted by member agency Transport Infrastructure Ireland, sessions reflected the President's theme *The Business of Mobility*. IBTTA members enjoyed stimulating discussions on emerging issues, opportunities and challenges, which impact the future of the worldwide tolling industry.

Highlights from the meeting included a keynote address from polar explorer Ben Saunders who shared observations from his grueling trek across Antarctica. In his poignant retelling of the mental and physical struggles he faced, Saunders reminded meeting participants that "success, happiness and fulfillment are not a finish line somewhere in the future. They are part of the journey."

General sessions featured an array of industry experts and thought leaders who addressed economic, policy and technology issues affecting future mobility. Specialized content was presented to attendees in three tracks: Business, Mobility and Technology.







New Media, Communications & Human Resources Workshop

October 18–20, 2015 | Cleveland, Ohio

Chief Meeting Organizer: Lauren Hakos,
Ohio Turnpike and Infrastructure Commission



Communications, marketing and human resources professionals from all sectors of the tolling industry convened for this workshop presented around the theme

A Focus on the Customer. This three-day event focused on relationship-building, crisis communications, developing a brand identity, putting data to work for you and bridging the generational gap. This highly interactive workshop featured roundtable exchanges, networking opportunities and free-flowing discussions about contemporary ideas and solutions. This event attracted a very diverse crowd consisting of more women, young people and first-time attendees than a typical IBTTA event.

Summit on All-Electronic Tolling, Managed Lanes & Interoperability

July 12–14, 2015 | Miami, Florida

Co-Chief Meeting Organizers: Gregory LeFrois,
HNTB Corporation, and Bob Redding,
MTA Bridges & Tunnels



A major focus of this Summit was on the technology, business rules and policies needed to achieve nationwide

interoperability of electronic toll collection systems. Presenters addressed the latest developments in managed lanes projects, the migration to AET, sustainable transportation and changes in customer demographics. Highlights of this year's event included a special address by Florida Transportation Secretary Jim Boxold on Florida's \$10-billion investment to enhance the state's transportation network and a "virtual" tour and open house with the Florida tolling network.





Maintenance & Roadway Operations Workshop

May 31–June 2, 2015 | Oklahoma City, Oklahoma
Chief Meeting Organizer: Jim Wilson, TransCore, Inc.



More than 200 delegates gathered in Oklahoma City for this workshop and held discussions on a number of important topics including the latest technologies in pavement and structures, advances in traffic management, developments in asset management, using social media on roadways and much more.

This Workshop traditionally hosts a major hands-on service project. This year, we focused our efforts on White Fields, a 140-acre campus of residential cottages and facilities that cares for abused and neglected boys. More than 120 volunteers worked on planting trees, striping and sealing asphalt pavement, constructing a barbecue fire pit, painting the interior of one of the cottages, installing directional and building signs, and creating and filling a drainage ditch that had been a safety hazard. The boys living at White Fields worked alongside our volunteers and expressed their thanks with smiles, high fives and giving nicknames to some of our volunteers like Jim “Jim-Bo” Wilson of TransCore, the chief meeting organizer for the Workshop.





Transportation Finance and Road Usage Charging Conference

April 26–28, 2015 | Portland, Oregon

Co-Chief Meeting Organizers: Steve Morello, D'Artagnan Consulting, and Susan Buse, SBuse Consulting

The meeting was a success before it started because we exceeded our registration goals well before the first delegates picked up their badges. Then, the excellent content of the meeting validated the expectations of the attendees. Opening keynote speaker, Congressman Earl Blumenauer (D-3rd District, Oregon), a member of the U.S. House Ways & Means Committee, gave a full-throated endorsement of state efforts to implement distance-based road usage charging. His remarks were well received and inspired the delegates for the rest of the conference. Sarah Puro, Principal Analyst at the Congressional Budget Office, used her presentation as an opportunity to release a new CBO publication, *The Status of the Highway Trust Fund and the Budgetary Treatment of Federal Financing Instruments*.

Washington Briefing

March 29–31, 2015 | Washington, DC

Chief Meeting Organizer: Robert Horr, III, Thousand Islands Bridge Authority

More than 100 delegates came to Washington to focus on the key policy issues and challenges confronting toll agencies, concessionaires and state departments of transportation. This event brings together the who's who in transportation and provides a forum to address critical issues with Congress and federal agencies. Delegates visited with more than 50 members of Congress with a simple message about the importance of tolling as one of the tools in the toolbox for road infrastructure funding and finance. Key takeaways from this event included an overview of state initiatives to enhance mobility and advice from journalists about effective ways to frame transportation messaging.

Webinar Series

Chief Meeting Organizer: Sue Chrzan, Tampa-Hillsborough Expressway Authority

IBTTA's popular webinar series provides an important source of professional development and information sharing for members worldwide. This year's offerings focused on topics of concern to a wide cross-section of association members. In 2015, IBTTA webinars focused on:

- Getting Positive News Coverage: Media Training 201
- Interagency Emergency Operations Support
- The Importance of an Effective Investor Relations Program
- Website & Social Media Strategies and Analytics
- Internal & External Crisis Communications
- Autonomous & Connected Vehicles

All webinars and supporting materials are archived on IBTTA's website and may be accessed on demand.

ADVANCING THE PROFESSION

Leadership Academy

Founded by the IBTTA Foundation Board of Directors in 2008, the IBTTA Leadership Academy executive development program is tailored specifically for senior-level managers in public and private sector organizations that serve the toll industry. This intense week-long course is taught by recognized industry leaders, business partners, educators and public officials. The curriculum includes all facets of toll agency operations, administration, finance, marketing, business development, board relations, public affairs and related topics. The Leadership Academy is funded in part by contributions to the IBTTA Foundation.

This year's class included 34 industry leaders selected through a competitive application process. Members of the 2015 Leadership Academy class are:

Aaron Autry, Atkins N.A.

Shimon Avraham, Cross Israel Highway LTD

Eric Becker, Kansas Turnpike Authority

Mary Biswell, Oklahoma Turnpike Authority

Randolph Brown, RK&K

Nathan Burda, TransCore, Inc.

Andrew Cadmus, P.E., WSP | Parsons Brinckerhoff

Joe Clavelle, Bestpass, Inc.

Katheryn Coleman, Rhode Island Turnpike and Bridge Authority

Rick DiTullio, Golden Gate Bridge, Highway & Transportation District

Lauren Hakos, Ohio Turnpike and Infrastructure Commission

Jaime Heitman, E-470 Public Highway Authority

Marc Hustad, HNTB Corporation



Standing left to right: Frank Long, Marc Hustad, Diedre Parish, Joe Clavelle, Don Steele, Kevin Palmer, Andrew Peppard, Nathan Burda, Lev Pinelis, José Morales Fernández, Frank Kjelsli, Randolph Brown, Firmino Pedro Inguane, Andrew Cadmus, Shimon Avraham, Justin Word, Michael MacNeil, David Talley, Daniel Jacobs, Stephen Larkins, Eric Becker, Aaron Autry, Mary Biswell, Rick DiTullio **Seated left to right:** Theresia Trevino, Jaime Heitman, Lisa Telles, Katheryn Coleman, Lauren Hakos, Francine Steelman, Lynn Valdivia, Patty Rubstello, Mary Sallach, Christine Simonton

Daniel Jacobs, The Port Authority of New York & New Jersey

Frank Kjelsli, Q-Free

Stephen Larkins, Bakwena Platinum Corridor Concessionaire (PTY) LTD

Frank Long, JAI, Inc.

Michael MacNeil, HDR

José Morales Fernández, Milligan Partners LLC

Kevin Palmer, RS&H

Diedre Parish, Maryland Transportation Authority

Firmino Pedro Inguane, Trans African Concessions (PTY) Limited

Andrew Peppard, Kapsch TrafficCom

Lev Pinelis, Transurban

Patty Rubstello, P.E., Washington State Department of Transportation

Mary Sallach, State Road & Tollway Authority

Christine Simonton, Parsons Corporation

Don Steele, Pennsylvania Turnpike Commission

Francine Steelman, Miami-Dade Expressway Authority

David Talley, Kentucky Transportation Cabinet

Lisa Telles, Transportation Corridor Agencies

Theresia Trevino, Riverside County Transportation Commission

Lynn Valdivia, Bay Area Toll Authority, Metropolitan Transportation Commission

Justin Word, CP&Y, Inc.

Giving Back to the Community



IBTTA and its members demonstrate a strong commitment to giving back to the community by initiating a hands-on project each year that serves the greater good. In 2015, the Oklahoma Turnpike Authority invited

members attending the Maintenance and Roadways Operations Workshop to help complete grounds and construction work needed at White Fields, a 140-acre campus of residential cottages and facilities on the Oklahoma prairie that provides support for abused and neglected boys. More than 120 IBTTA volunteers donated their time to this project by planting trees, striping and sealing asphalt pavement, constructing a barbecue pit, painting the interior of one of the cottages, installing directional and building signs and creating and filling a drainage ditch that had been a safety hazard.

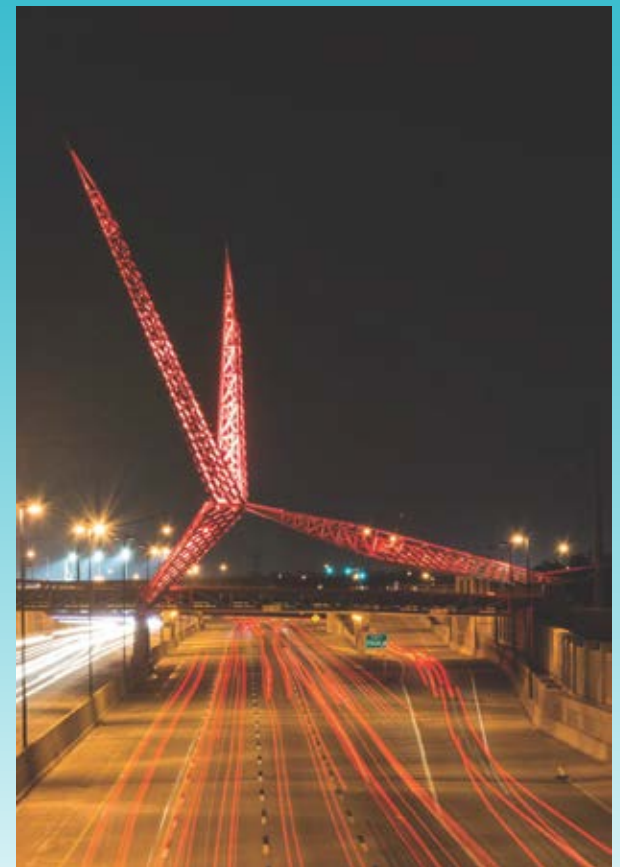
In addition to the on-grounds support, IBTTA sponsors donated \$32,000 to complete this project along with local Oklahoma City sponsors who donated in-kind materials and equipment. The staff and the boys living at White Fields expressed great appreciation for the work completed and for the new connections made with the IBTTA volunteers.





IBTTA Foundation

The IBTTA Foundation is the research, educational and charitable arm of IBTTA. The Foundation supports and conducts research on transportation and tolling; conducts training and professional development programs including the IBTTA Leadership Academy; supports charitable good works and operates a scholarship program. Contributions to the IBTTA Foundation and the Leadership Academy are tax deductible as charitable contributions under section 501(c)(3) of the U.S. Internal Revenue Code.



2015 Toll Excellence Awards

IBTTA's Toll Excellence Awards recognize the very best the international tolling industry has to offer. Each year, IBTTA honors member toll agencies whose creative, innovative and positive programs set a new standard of excellence. By providing wide recognition for a job well done, the Toll Excellence Awards also help to speed the transmission of new ideas and emerging practices throughout the industry.

Selected by the Awards Committee following a competitive application process, the 2015 winners in five separate categories were announced at IBTTA's Annual Meeting held in Dublin, Ireland in August.

To review the details of each of the award-winning projects, visit www.IBTTA.org/awards.



PRESIDENT'S AWARD Customer Service & Marketing Outreach Award



Taiwan Area National Freeway Bureau

Program for Transition from Manual Flat-Rate Pay-Per-Use Toll Collection to Electronic Distance-Based Toll Collection on Taiwan's Freeways

The coveted **President's Award**, an honor recognizing the highest achievement among all of the submissions, was presented to the **Taiwan Area National Freeway Bureau** for introducing an electronic, distance-based toll collection system to increase fairness and equity across the highway network, boost operational efficiency, streamline traffic flow through variable pricing and deliver superior accuracy.

Social Responsibility Award



Illinois Tollway

Partnership with The Chicago Lighthouse

Technology Award



Transurban

495 Express Lanes

Toll Operations, Engineering & Maintenance Award



New Jersey Turnpike Authority

Traffic Permitting and Lane Closure Application

Private Sector Innovation Award



ETAN Industries

FastLane—The Financial Accountability Solution for Tolling



New Honorary Member

Honorary membership is the highest honor that IBTTA can bestow on any individual for “outstanding contribution in the furtherance of the purpose and objectives of the association.” Recognized at the Annual Meeting in August, this year IBTTA welcomed the following new Honorary Member:

Robert G. Horr, III,

who served as president of IBTTA in 2013, has been Executive Director of the Thousand Islands Bridge Authority (TIBA) since January 2003. Prior to serving in this capacity, he was Deputy Executive Director and Director of Administration & Operations at TIBA. For the past 17 years, Rob has been responsible for the development, management and implementation

of the annual operations and capital programs, as well as the general management and oversight of the day-to-day operations of the International Bridge System and Boldt Castle/Heart Island tourist attractions. Rob serves on the Board of the U.S./Canada Public Border Operators Association, the IBTTA Foundation, the Thousand Islands International Regional Tourism Development Corporation and the “Capital Corridor” Trade & Tourism Initiative. Prior to joining TIBA, Rob was the Director of Human Resources for the George Junior Republic, a residential treatment center for children and youth located in Freeville, NY. Rob has been active in public service having held two elected positions within his community, Justice of the Peace and Township Supervisor.

Honorary Members

Michael C. Ascher
 Anthony J. Barber
 José Manuel Basañez
 Stanley J. Britton
 James Brookshire
 Paul Burnette
 Susan A. Buse
 Lisa C. Callahan
 Carney J. Campion
 Jose Luis Ceron
 Oliver K. Compton, Jr.
 Santiago Corral
 James A. Crawford
 Ronald Cunningham
 Henri Cyna
 Robert L. Davis
 Ronald J. Delaney
 Antonio Diez de Rivera
 John T. Driscoll
 James L. Ely
 Robert J. Farrell
 Luis Ferreiro
 Jack Finn
 William J. Flanagan
 R. D. Fogo
 E. R. Foley
 Daniel W. Greenbaum
 Roger Ginocchi
 Jordi Graells
 James Griffin
 John J. Hassett
 Robert G. Horr, III
 Frank A. Howe
 Allan V. Johnson
 Roy G. Lancaster
 Vince Leonetti
 Lawrence J. Lewis
 Dale W. Luehring
 Burt H. Marshall

Jorge Masiá Mas-Bagá
 Stephen F. Mayer
 Frank McCartney
 William J. Miller, Jr.
 Jean Millier
 Kodo Ogata
 Mary Jane O'Meara
 K. C. Pearson
 Ken Philmus
 D. Rafael del Pino y Moreno
 Jean-François Poupinel
 Howard M. Reily
 Edward Regan
 Vito Rocco
 Lawrence A. Rubin
 W. A. Rusch
 Franco Schepis
 Neil Schuster
 Gordon Slaney
 Steven Snider
 Charles H. Taylor
 Mary E. Turkington
 Paul E. Violette
 Russell I. Wilcox
 Kary H. Witt
 John R. Woodruff
 Harold W. Worrall
 Norman H. Wuestefeld
 George P. Zilocchi
 Bruce Zimmerman



PRACTICING GOOD GOVERNANCE

IBTTA 2015 Board of Directors

The Board of Directors sets the strategic direction of the association. The Board of Directors comprises five officers and 20 directors. Officers serve a one-year term and directors serve staggered four-year terms.

Executive Committee



Javier Rodriguez, P.E.
President

Executive Director,
Miami-Dade Expressway Authority
Miami, FL



Malika Seddi
International Vice President

Director of International Affairs,
Association Professionnelle
Autoroutes et Ouvrages
à Péage (ASFA)
Paris, France



Earl J. "Buddy" Croft III
First Vice President

Executive Director,
Rhode Island Turnpike and
Bridge Authority
Jamestown, RI



Mike Heiligenstein
Immediate Past President

Executive Director,
Central Texas Regional
Mobility Authority
Austin, TX



Emanuela Stocchi
Second Vice President

Director of International Affairs,
Associazione Italiana Società
Concessionarie Autostrade e
Trafori (AISCAT)
Rome, Italy



Patrick D. Jones
Executive Director & CEO

(non-voting member of
Executive Committee)
IBTTA
Washington, DC





Directors

Gerald Carrigan

North Texas Tollway Authority
Plano, TX

Mark Compton

Pennsylvania Turnpike Commission
Harrisburg, PA

Andrew Fremier

Metropolitan Transportation Commission;
Bay Area Toll Authority
Oakland, CA

Cedrick Fulton

The Port Authority of New York & New Jersey
Jersey City, NJ

Diane Gutierrez-Scaccetti

Florida's Turnpike Enterprise
Orlando, FL

Samuel Johnson

Transportation Corridor Agencies
Irvine, CA

Kristi Lafleur

Illinois Tollway
Downers Grove, IL

Peter Merfeld

Maine Turnpike Authority
Portland, ME

Jean Mesqui

Association Professionnelle Autoroutes et
Ouvrages à Péage (ASFA)
Paris, France

Katharine Nees

Texas Department of Transportation
Austin, TX

Julián Nuñez

SEOPAN
Madrid, Spain

Robert Redding

MTA Bridges and Tunnels
New York, NY

Klaus Schierhackl

ASFINAG
Vienna, Austria

Timothy Stewart

Oklahoma Turnpike Authority
Oklahoma City, OK

Benton Tempas

Northwest Parkway LLC
Broomfield, CO

Chris Tomlinson

State Road and Tollway Authority
Atlanta, GA

Joseph Waggoner

Tampa-Hillsborough Expressway Authority
Tampa, FL

Cynthia Ward

Metropolitan Washington Airports Authority
Washington, DC

Christopher Waszczuk

New Hampshire Department of Transportation
Concord, NH

Anthony Yacobucci

Ohio Turnpike and Infrastructure Commission
Berea, OH

Past Presidents

Mike Heiligenstein, 2014

Central Texas Regional Mobility Authority

Robert G. Horr, III, 2013*

Thousand Islands Bridge Authority

Jordi Graells, 2012*

Abertis USA Corporation

Frank G. McCartney, 2011*

Delaware River Joint Toll Bridge Commission

Edward J. DeLozier, 2010–2011

Honorary President
E-470 Public Highway Authority

Steven Snider, 2010*

Halifax Harbour Bridges

Kary H. Witt, 2009*

Golden Gate Bridge,
Highway and Transportation District

Susan A. Buse, 2008*

North Texas Tollway Authority

James L. Ely, 2007*

Florida's Turnpike Enterprise

Santiago Corral, 2006*

Autopista Vasco-Aragonesa, C.E.S.A

Stephen F. Mayer, 2005*

Buffalo & Fort Erie Bridge Authority

Jean-François Poupinel, 2004*

COFIROUTE

Vincent L. Leonetti, 2003*

South Jersey Transportation Authority

Harold W. Worrall, P.E., 2002*

Orlando-Orange County Expressway Authority

Paul E. Violette, 2001*

Maine Turnpike Authority

Luis Ferreiro, 2000*

AUMAR

Mary Jane O'Meara, 1999*

Massachusetts Port Authority

James K. Brookshire, Jr., 1998*

Chesapeake Bay Bridge & Tunnel Commission

Lisa C. Callahan, 1997*

Kansas Turnpike Authority

Carney J. Campion, 1996*

Golden Gate Bridge,
Highway and Transportation District

Franco Schepis, 1995*

Autostrade Concessioni e Costuzioni Autostrade,
S.P.A.

Russel I. Wilcox, 1994*

Thousand Islands Bridge Authority

Anthony J. Barber, 1993*

The Port Authority of New York and New Jersey

Ronald J. Delaney, 1992*

Detroit & Canada Tunnel Corporation

George P. Zilocchi, 1991*

New Jersey Highway Authority

Henri Cyna, 1990*

COFIROUTE

Allan V. Johnson, 1989*

Ohio Turnpike Authority

Robert J. Farrell, 1988*

New York State Thruway Authority

John R. Woodruff, 1987*

Delaware River Port Authority

Jose Luis Ceron, 1986*

Autopistas Del Mare Nostrum, C.E.S.A.

R.D. Fogo, 1985*

Kansas Turnpike Authority

Roger Ginocchio, 1984*

New Jersey Turnpike Authority

Dale W. Luehring, 1983*

Golden Gate Bridge,
Highway and Transportation District

K.C. Pearson, 1982*

Massachusetts Port Authority

Vito Rocco, 1981*

AISCAT

Stanley J. Britton, 1980*

Massachusetts Turnpike Authority

Roy G. Lancaster, 1979*

Detroit International Bridge Company

Jorge Masiá Mas-Bagá, 1978*

Autopista Concesionaria Española SA

Howard M. Reily, 1977*

Texas Turnpike Authority

Lawrence J. Lewis, 1976*

The Port Authority of New York and New Jersey

Phillip B. Lee, 1975

New York State Thruway Authority

William J. Flanagan, 1974*

New Jersey Turnpike Authority

E.R. Foley, 1973*

California Toll Bridge Authority

John T. Driscoll, 1972*

Massachusetts Turnpike Authority

William J. Miller, Jr., 1971*

Delaware River & Bay Authority

Franklin V. Summers, 1970

Pennsylvania Turnpike Commission

Robert A. Tillett, 1969

Indiana Toll Road Commission

W. Grant Mitchell, 1968

Thousand Islands Bridge Authority

W.D. Hoback, 1967

Oklahoma Turnpike Authority

L.W. Newcomer, 1966

Kansas Turnpike Authority

Charles H. Taylor, 1965*

Port of New York Authority

Lawrence A. Rubin, 1964*

Mackinac Bridge Authority

James Adam, 1963

Golden Gate Bridge,
Highway and Transportation District

John Pershing, 1962

Richmond-Petersburg Turnpike Authority

Frank J. Horty, 1961

Delaware Memorial Bridge

Holden A. Evans, 1960

New York State Thruway Authority

E. Bery Collard, 1959

Leavenworth Centennial Bridge Commission

D. Louis Tonti, 1958

New Jersey Highway Authority

Weldon H. Heyburn, 1957

Delaware River Port Authority

Albert J. Wedeking, 1956

Indiana Toll Road Commission

C. Ellison Kaumeyer, 1955

Niagara Falls Bridge Commission

Roy Clippinger, 1954

White County Bridge Commission

Harry Taylor, 1953

Triborough Bridge and Tunnel Authority

Charles M. McCamic, 1952

Interstate Bridge Company

James E. Ricketts, 1951

Golden Gate Bridge,
Highway and Transportation District

Billings Wilson, 1950

Port of New York Authority

Louis J. Groene, 1948–49

Covington & Cincinnati Bridge Co.

S.P. Price, 1943

Vicksburg Bridge Commission

J.K. Beretta, 1942

Laredo Bridge

T.R. Hanff, 1941

Ocean City Automobile Bridge

Ben E. Davis, 1940

Tampa-Clearwater Bridge Co.

John W. Beretta, 1938–39

Laredo Bridge

W. L. Ingerick, 1937

Huntington & Ohio Bridge Company

Arthur A. Niessen, 1936

Tacony-Palmyra Bridge Co.

A. Clifford Shinkle, 1934–1935

Covington & Cincinnati Bridge Co.

Dr. D.B. Steinman, 1933

Robinson & Steinman,
Construction Engineers

*also an honorary member



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Miami-Dade Expressway Authority

Cecile Thirion (Vice Chair)
Xerox

Lisa Thompson (Vice Chair)
HNTB Corporation

Government Affairs Committee

Frank McCartney
WSP | Parsons Brinckerhoff

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Dave Kristick
E-470 Public Highway Authority

Sub-committee Chairs

Back Office Operations

Tim Reilly
Central Texas Regional Mobility Authority

Communications and Marketing

Rosa Rountree
Egis Projects US

Governance

Samuel Johnson
Transportation Corridor Agencies

Roadside Operations

Tom Knuckey
Atkins

Maintenance Committee

Daniel Castrigano, P.E.
Greenman-Pedersen, Inc.

Public and Private Finance Committee

Nick Grieshaber
Pennsylvania Turnpike Commission

Toll Operations Committee

Jim Wilson
TransCore, Inc.

BUILDING RELATIONSHIPS

A large concrete bridge with multiple arches spans a valley. The bridge is made of light-colored concrete and has a series of repeating arches. The valley below is filled with trees showing autumn foliage in shades of orange, yellow, and green. The sky is a warm, orange-brown color, suggesting a sunset or sunrise. The overall mood is serene and majestic.

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Toll Roads Network)
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*A complete list of members may be found at
www.IBTTA.org/member-directory.

2015 Platinum Sponsors



FINANCIALS



2015 Financials

Consolidated Statement of Activities IBTTA and IBTTA Foundation Year Ended December 31, 2015

REVENUE

Operating Revenue	\$2,663,704
Meeting Revenue	\$1,803,027
Total Revenue	\$4,466,731

EXPENSES

Operating Expenses	\$3,069,277
Meeting Expenses	\$1,329,184
Total Expenses	\$4,398,461
Change in Net Assets, Before Investment Income (Loss)	\$68,270
Investment Income	(\$24,659)
Change in Net Assets	\$43,611
Net Assets, Beginning of Year	\$1,697,442
Net Assets, End of Year	\$1,741,053

SOURCE OF FUNDS

Meeting Revenue	40%
Active Member Dues	37%
Associate and Sustaining Member Dues	20%
Other Income	3%

USE OF FUNDS

Personnel and Benefits	40%
Meeting Expenses	30%
Other (Programs, Advertising, Travel)	30%

All figures in U.S. dollars, consolidated to include IBTTA and IBTTA Foundation

2015 IBTTA Staff

Cheryle Arnold

Web Services & Conference Production Manager
carnold@ibtta.org

Kristin Bromberg

Marketing Manager
kbromberg@ibtta.org

Bill Cramer

Communications Director
bcramer@ibtta.org

Kathleen Davis

Meetings Manager
kdavis@ibtta.org

Neil Gray

Government Affairs Director
neilgray@ibtta.org

Patrick Jones

Executive Director & Chief Executive Officer
pjones@ibtta.org

Wanda Klayman

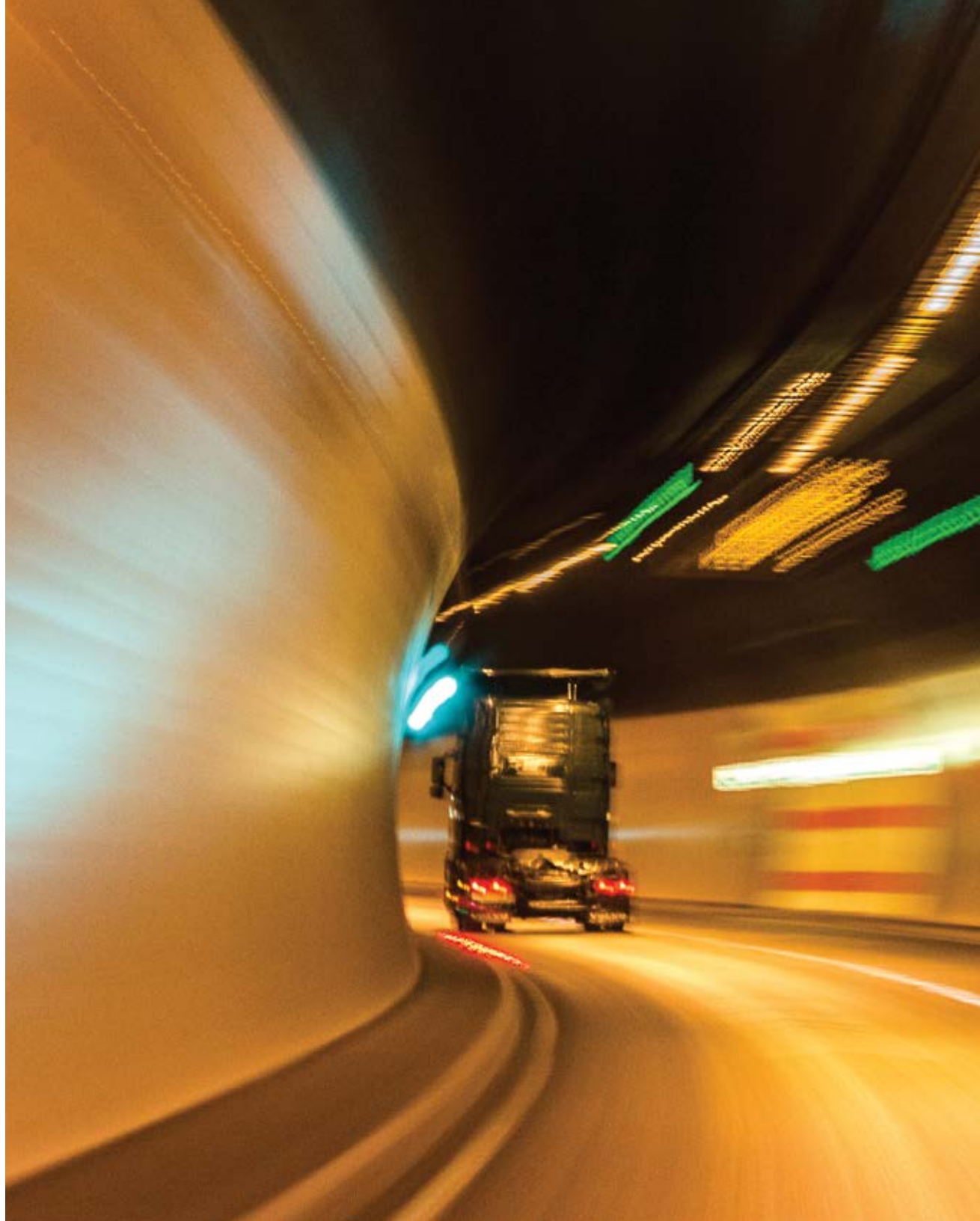
Deputy Executive Director
wklayman@ibtta.org


Terri Lankford

Membership & Business Development Manager
tlankford@ibtta.org

Harry Smith

Office Manager/Meeting Registrar
hsmith@ibtta.org



A white car is driving away from the camera through a tunnel. The tunnel walls are illuminated with warm, yellowish-orange lights, creating a sense of depth and perspective. There are long, horizontal light trails on the walls, suggesting motion or a long exposure. The car's rear lights are visible, and its license plate is partially legible. The overall atmosphere is modern and technological.

The International Bridge, Tunnel and Turnpike Association (IBTTA) is the worldwide association for the owners and operators of toll facilities and the businesses that serve tolling. Founded in 1932, IBTTA has members in 20 countries on six continents. Through advocacy, thought leadership and education, members are implementing state-of-the-art, innovative user-based transportation financing solutions to address the critical infrastructure challenges of the 21st Century.

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1146 19th Street NW, Suite 600
Washington, DC 20036
202.659.4620
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