Trust & Accountability
Dear IBTTA Members,

I love the great outdoors and I love making things work. I guess those are two attributes that attracted me to this industry. My career in transportation began in 1984 with an entry level job in field maintenance services at the Oklahoma Turnpike Authority. From there I held a bunch of different positions in patron services, maintenance, planning and operations. Eventually I became executive director of Oklahoma Turnpike Authority. Then, after 31 years at OTA, I started a new career in 2016 as Executive Director of the E-470 Public Highway Authority in Denver.

While I’ve held many different jobs over the years, the mission has always been the same: to serve the public by providing safe, reliable, sustainable mobility. That’s what my career in tolling has been all about.

When I became President of IBTTA in 2018, it was one of the biggest highlights of my career. The opportunity to lead the association that represents the industry I’ve served all my life is a tremendous honor and responsibility. It’s an honor because it means you’ve earned the respect of your peers. And it’s a great responsibility because you are holding in trust for one year the hopes and aspirations of an association that has been around for more than 85 years and you want to turn it over to the next person in as good a condition as you found it, if not better.

While I’m proud of a lot of things that happened in my tenure, two things stand out for me. First, I’m proud of the heightened sense of member engagement that we were able to cultivate during my presidency. This engagement is expressed in the work of the committees, the Foundation, the Platinum Sponsors, working groups, the Past Presidents, scholarship recipients and more. Everyone who plays a role in IBTTA – members and staff – stepped up and gave it their best in a way that shone brightly to newcomers and encouraged them to get engaged.

Second, I’m proud that we engaged the Board of Directors and members in a serious conversation about the future of our industry and the challenges and opportunities we confront. Out of those discussions we built and embraced a new three-year plan that strengthens the programs that are most important to our members: our meetings, the TollMiner™ data visualization tool, information exchange and, most importantly, our vision of the future.

Our 2016 President Buddy Croft likes to say, “There’s no ‘I’ in team, but there’s an ‘I’ in winning!” The winning of IBTTA during my presidency is all about teamwork. It’s about the Executive Committee, the Board, the committees, meeting attendees, members and staff all working together as a team to achieve a common purpose.

Thanks to you, for all that you do to make IBTTA the strong, successful and growing association it is today.

Sincerely,

Tim Stewart
President, IBTTA
Executive Director, E-470 Public Highway Authority
IBTTA ON THE MOVE

THREE-YEAR PLAN

Essential programs and services, more robust data and analysis, a continuing commitment to knowledge transfer and an ambitious vision of tolling as a part of the wider transportation community are the four pillars of the newly adopted three-year plan by the IBTTA Board of Directors.

“The three-year plan connects our strategic plan with our vision of the future and the new programs we must advance to stay relevant as an association,” said Pat Jones, Executive Director and CEO.

In 2012, when IBTTA released a similar strategic planning document, its major objectives was to launch “an ongoing, proactive, and permanent communications campaign to position tolling in a positive light and give it a seat at the table for important policy discussions,” the plan notes. “We’ve been successful in doing that. Six years later, this moment in 2018 feels a lot like 2012 in terms of the opportunities and challenges we face,” prompting the Board’s decision to:

- Enhance the association’s TollMiner™ platform as an essential clearinghouse of industry data;
- Deliver “indispensable value for members and stakeholders” through the association’s programs, products, services, and meetings;
- Advance policies to facilitate tolling and other forms of user charging; and ultimately
- Effect positive outcomes in transportation.

EXPANDING OUR RESOURCES: TOLLMINER™

In January 2018, IBTTA launched the Beta version of TollMiner™, a data visualization tool focused on bringing to life the IBTTA Strategic Goal of “being recognized for having a current and accurate clearinghouse of key industry data.” Prior to TollMiner™, tolling data was stored in disparate locations requiring significant effort to collect, ensure accuracy and keep current. TollMiner™ consolidates data into one centralized reportable entity. It is offered to members only and requires log in through the IBTTA website. With TollMiner™, IBTTA researched, collected, and cleansed publicly available data enabling IBTTA to become the authoritative source in defining the worldwide tolling industry. The initial release was enhanced in July 2018 to include revenue and traffic data for US Toll Operators. It also included a “Validation Portal” which allows toll operators to see and validate the data IBTTA has collected on their behalf. The 2018 launch of TollMiner™ created a platform which is scalable for future data collection. Plans moving forward include engaging with members to determine the most essential data to enhance the product giving members the ability to use the data for business development, research and benchmarking.
Infrastructure proposal.

to respond to the administration’s

about the plans of both chambers

Committee and the Senate Environment

Transportation and Infrastructure

and minority staffs of both the House

Administration Infrastructure proposal.

a White House briefing on a pending

successful Washington fly-in that offered

Affairs Committee conducted a

In February 2018, the Government

Committee memberships and priorities.

Representatives shifting to a Democratic

the U.S. Congress with the House of

2018 saw a change in the make-up of

surface transportation infrastructure.

recognizes tolling as a viable means to

makers, the association is striving to

infrastructure. By educating policy

Hill and with the Executive branch

IBTTA leads advocacy efforts on Capitol

FOCUS ON THE HILL PUBLIC AWARENESS CAMPAIGN

DRIVING PUBLIC POLICY

LEGALISITVE PRIORITIES FOR 2018:

Interstate Tolling and General Highway Program

• Support allowing state flexibility to

toll interstate and other federal aid

• Support MAP-21 flexibility for

use of tolling on new capacity and

capacity enhancement.

• Support continuation/adoption of

Interstate Toll conversion demonstrations (ISRAPP).

• Support allowing conversions of

General Purpose lanes to priced lanes as long as the level of service

on remaining General Purpose

lanes is preserved or improved.

• Eliminate ban on real-time

communications.

Reciprocity & Vehicle Registration

Info-Sharing for the Purpose of Toll Violation & AET Collection

• Support Interstate tolling enforcement capabilities and

revenue among states on violation enforcement.

• Support efforts to establish vehicle

license plate license usage/practices/ standards that influence plate and

vehicle owner recognition.

Disaster/Emergency Relief

• Support reimbursement for toll

revenue loss associated with declared Federal Emergencies.

• Support efforts to raise status/ability of toll agencies to receive assistance in disaster recovery.

USDOT Administrative Issues

• Status of USDOT efforts on Model

contracts for PPP’s.

• Status of regulatory and process

streamlining efforts.

Research

• Support Federal research on Vehicle

Miles of Travel (VMT) applications

and implementation.

• Support Federal research on electronic vehicle occupancy

detection to promote priced

managed lanes.

• Support Federal research on issues associated with tolling and transportation funding.

• Support Federal ITS Deployment

and Research.

Finance

• Support for FHWA funding levels

and implementation.

• Support for Private Activity Bonds

(PABs).

• Support for Bond Insurance/Credit

Guarantees that would bolster

project ratings and enable projects that would not otherwise advance.

• Status of USDOT efforts on Model

contracts for PPP’s.

• Status of regulatory and process

streamlining efforts.

In 2018, we continued to promote IBTTA’s mission by integrating our voice into various regional, national and international conversations around infrastructure investment and financing, ensuring that tolling is seen as a proven and viable financing alternative.

As a result, IBTTA has had a significant impact on the conversation regarding tolling, transportation infrastructure and investment. By employing effective communications strategies to help shape the media coverage around tolling, IBTTA has established itself as a leader in the tolling, transportation and infrastructure space.

IBTTA’s Moving America Forward campaign has:

• Launched a public awareness website providing elected officials, media, opinion leaders and key stakeholders with useful, digestible information on the benefits of tolling.

• Established a robust social media presence helping to lead conversations on various platforms around issues related to transportation and infrastructure development.

• Secured thousands of media placements in local, regional, national and international publications in both proactive and reactive conversations;

• Developed dozens of high-value relationships with key media targets reporting on and shaping the global debate around transportation infrastructure development; and

• Released three industry-wide reports helping to shape coverage and report on the benefits of tolling.

IBTTA’s Moving America Forward public awareness campaign continued in 2018 into its sixth year. From inception in 2013, the overarching principle of the strategic plan – IBTTA will be recognized as the leading voice to advance transportation solutions through tolling – has served as our goal.
LEARN & ENGAGE

86TH ANNUAL MEETING & EXHIBITION

Each year, IBTTA brings industry professionals from around the world together to share new ideas, innovations and solutions through a series of meetings, workshops and summits. The Annual Meeting & Exhibition is the premier industry event for professionals engaged in tolling and user financed transportation.

Keystone speaker Darby Allen held the audience in rapt attention from the moment he stepped on stage. His vivid description of the 2016 Alberta wildfire, the costliest disaster in Canadian history, was both harrowing and spellbinding. How do you maintain composure in a life-or-death situation? What is it like to endure and overcome a disaster of such magnitude in your own backyard? These and other questions propelled a captivating look at how to lead in a crisis. The "Power of Collaboration Within DOTs" provided clear insight as six agencies described the success of Maryland’s OneMDot culture. And Delegates had a chance to experience connected and automated vehicles with demonstrations in the Ravens Football stadium parking lot prior to the Opening Event – all courtesy of the Maryland Transportation Authority and their partners. Breakout sessions in three tracks – Trust & Accountability, Technology, and Operations – gave delegates many opportunities to network and share lessons learned from both presenters and fellow audience members.
Managed Lanes, AET & Technology Summit
April 22-24, 2018 | Charlotte, North Carolina
Co-Chief Meeting Organizers: Matthew Click, HNTB Corporation
Beau Memory, North Carolina DOT, Turnpike Authority
We learned one thing for sure from the meeting program in Charlotte: IBTTA members don’t attend our conferences because they want to be comfortable; they come because they expect to learn and be challenged with new thinking that they may or may not like and may or may not agree with. Keynote speakers Alex Roy, Editor-at-Large for The Drive, and Andy Boenau, Director of Mobility Strategy at the Gotcha Group, gave some keen and unexpected insights on where the evolution of surface transportation may—or may not—be headed. Breakout sessions in three tracks—Technology, Business & Operations, and Innovation TECH Talks—gave delegates much material for thought provoking conversations long after the lights in the ballroom were turned off.

Maintenance & Roadway Operations Workshop
June 24-26, 2018 | Harrisburg, Pennsylvania
Co-Chief Meeting Organizers: Larry Bankert, Michael Baker International
Timothy Scanlon, Pennsylvania Turnpike Commission
You can spend more than a few minutes with IBTTA’s maintenance and roadway operations professionals without picking up a single, key message: the safety of our customers, staff, and facilities is paramount. That priority came through loud and clear in the design of this year’s program. The Workshop began with a detailed look at the 2017 emergency repair of the Delaware River Turnpike Bridge between the Pennsylvania and New Jersey Turnpikes. Other technical sessions focused on bridge preservation; evolving practices in roadway design and safety; ways to speed up and optimize traffic incident management; recruitment challenges; and the front-line uses of emerging technologies.

Summit on Finance & Policy
July 22-24, 2018 | Portland, Oregon
Co-Chief Meeting Organizers: Allison C. de Cerreño, The Port Authority of New York & New Jersey
James Whitey, D’Artagnan Consulting
A key takeaway for many delegates at this summit was realizing the importance of how we talk about transportation. Several presenters pointed out we can all agree that transportation plays an important role in supporting a healthy economy and community. However, a strong transportation system is not top of mind for people. It often doesn’t even come up in the top tier of responses when we ask people about the most important issues. That means transportation and tolling professionals and other policy leaders need to talk about transportation in a way that better resonates with people. If we start the conversation with funding, we’ll lose people, because the public isn’t aware of how transportation is funded. We have to connect transportation to the outcomes and benefits people value.

Global Tolling Summit
September 5-7, 2018 | Salzburg, Austria
Co-Chief Meeting Organizers: John Davis, AECOM
René Moser, ASFINAG
This summit placed special emphasis on President Tim Stewart’s theme “Trust and Accountability.” As one of the meeting organizers said, trust and accountability is part of our business DNA. Tolling agencies are service providers. We are paid by our customers. We have to ensure that our physical infrastructure and our services are well maintained and available. We work hard to ensure safety and availability, and we must steadily improve our services to fulfill our customers’ expectations. The Salzburg summit focused on convenient payment solutions, how existing tolling regimes can be replaced at the end of their lifetimes, and how new technologies might affect our business. Presenters also looked at the additional services their customers might expect, and whether they would be willing to pay for them.
On Sunday, June 24, IBTTA and more than 130 volunteers worked on the IBTTA Foundation’s community service project at Milk & Honey Farms near Harrisburg, PA. The project was held in conjunction with the Maintenance and Roadway Operations Workshop. Major projects included log splitting, rock placement, chicken coop repair, painting, and field clearing. The non-profit farm owned and operated by veteran, Tim Wallace, focuses on veteran wellness and provides fresh fruit and vegetables for those at risk of hunger in South Central Pennsylvania. More than $50,000 in sponsor donations and even more in in-kind donations supported a great day of hard work for a very worthy cause.

ANNUAL SERVICE PROJECT – MILK & HONEY FARMS
The 2018 class of the IBTTA Leadership Academy’s Executive Development Program attended the intensive week-long program February 11-16, 2018, in Washington, DC. In its 11th year, this annual leadership course covers topics such as partnering for better results, the business of tolling, envisioning the future for transportation, managing a work-life balance and an Executive Director Roundtable. The Leadership Academy is funded by tuition and contributions to the IBTTA Foundation.

This year, 34 IBTTA members were selected through a competitive application process to attend the Leadership Academy. Joining the more than 300 industry professionals who have completed this enrichment experience are the following individuals from the class of 2018:

- Oluside Adeyinka
  Parsons Corporation
- Christopher Boddy
  Kapsch TrafficCom
- Jeremy Brown
  CP&LE Inc.
- Rick Carriere
  Transportation Corridor Agencies
- Usha Elyatamby
  FGS Group
- Darius Esraegh
  Transportation
- Charles Foust
  The Port Authority of New York & New Jersey
- Carlise Flynn
  CDI Smith
- Naldo Gonzalez
  Gannett Fleming
- Dee Anne Heath
  Central Texas Regional Mobility Authority
- Rachel Hatt
  Treasure Island Mobility Management Agency
- Daniel Kompars
  ETR Concession Company LLC
- Christina Kurppa
  WSP USA
- Amy Letelier
  Tampa-Hillsborough Expressway Authority
- Jim Macrae
  Barr Areas Toll Authority, Metropolitan Transportation Commission
- Timothy McGinick
  A-to-Z
- Sheri Murphy
  Halifax Harbour Bridges
- Waseem Naqvi
  Raytheon HTMS
- Myneca Ojo
  Pennsylvania Turnpike Commission
- Tyler Patterson
  Washington State Department of Transportation
- Ledubia Petrone
  Autstrade per l’Italia
- Andrew Pierce
  EAC Consulting, Inc.
- Myneca Ojo
  Pennsylvania Turnpike Commission
- Tyler Patterson
  Washington State Department of Transportation
- Ledubia Petrone
  Autstrade per l’Italia
- Andrew Pierce
  EAC Consulting, Inc.
- Christopher Pumilia
  TranCore, LP
- Jeffrey Roberts
  KBR
- Scott Randell
  Louisiana Department of Transportation & Development
- Ania Salvagin
  AECOM
- David Schellinger
  Strategic Consulting Services Inc.
- Casey Seid
  Perspective, LLC
- Josie Seymour
  Oklahoma Turnpike Authority
- Saad Shbaklo
  HNTB Corporation
- Daniel Skiffington
  Q-Free
- Derek Slack
  E-470 Public Highway Authority
- Jason Weber
  Kansas Turnpike Authority
- Nathan West
  Atkins N.A.

Front Row: (left to right): Oluside Adeyinka, Usha Elyatamby, Casey Seid, Sheri Murphy, Anna Salvagin, Carlise Flynn, Rachel Hatt, Amy Letelier.
Middle Row: (left to right): Derek Slack, Josie Seymour, Joni Seymour, Dee Anne Heath, Myneca Ojo, Christina Kurppa, Jeffrey Roberts, Scott Randell, Saad Shbaklo, Naldo Gonzalez, Daniel Kompars, David Schellinger, Andrew Pierce, Charles Fausti.
Back Row: (left to right): Tim McGinick, Tyler Patterson, Nathan West, Joni Seymour, Karen Wasko, Christopher Pumilia, Daniel Skiffington, Rick Carrier, Jim Wawer, Daniel Skiffington, Christopher Boddy.
Not Pictured: Ledubia Petrone
IBTTA’s Toll Excellence Awards highlight innovation and creativity within the international tolling community. Each year, IBTTA honors member organizations that elevate the industry by launching game changing initiatives and responding to challenges in novel, forward leaning ways. With winners in six categories, the industry’s highest recognition, the President’s Award, is bestowed on one outstanding honoree each year. Winners were selected by the Awards Committee following a competitive application process.

In September 2017, the North Carolina Turnpike Authority (NCTA) became the first tolling agency in the United States to read all three transponder protocols being considered for national interoperability in a tolling environment. With two new toll facilities scheduled to open in late 2018, NCTA investigated ways to develop its customer base by offering free and low-cost transponder options, while avoiding the customer disruption of a potential transponder recall. The NCTA successfully replaced its legacy reader technology on 80 lanes of the Triangle Expressway with tri-protocol reader technology. The new reader equipment was installed without stopping traffic or interrupting toll collection activities and with minimal impact on NC Quick Pass customers. In addition to directly supporting the drive for nationwide interoperability of electronic toll collection systems, the project allowed NCTA to offer customers free NC Quick Pass sticker transponders for the first time. NCTA also permanently reduced the cost of the E-ZPass interoperable transponders for its customers, while still supporting all previously purchased transponders. NCTA has significantly increased the monthly distribution of transponders to customers and seen associated improvements in transponder-based transactions reducing costs associated with postpaid, license-plate billing, while saving customers adopting transponders 35% on the cost of tolls. For the first time in NCTA’s history, transponder-based transactions exceeded 60% for an entire quarter.

“The North Carolina Turnpike Authority, with its world-class facility, partnerships and research, is proud to lead the nation with its modern toll technology,” says Turnpike Authority executive director Beau Memory. “This is another example of our commitment to improving the customer experience, lowering costs for our users, and supporting national toll interoperability.”

TECHNOLOGY AWARD & PRESIDENT’S AWARD

North Carolina DOT, Turnpike Authority
Customer Value & Interoperability through Tri-Protocol Reader Technology

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Halifax Harbour Bridges – Big Lift Communications and Engagement Plan

Halifax Harbour Bridges is a provincial Crown corporation that manages and operates the Macdonald and MacKay Bridges in Halifax, Nova Scotia. The Macdonald Bridge had been in service for 63 years, but its deck was wearing out. Halifax Harbour Bridges (HHB) came up with a remedial strategy to retrofit the suspended spans with new deck while keeping the bridge open to traffic at peak times.

This program improved the overall effectiveness of Colorado's state-issued temporary license plates by introducing a standardized plate design, specifications for plate placement on the vehicle, and a database for vehicle owner identification.

The legislative effort, initiated by E-470 in 2012, earned the support of several government agencies and private stakeholders to pass legislation streamlining the process of plate placement on the vehicle, and a database for vehicle owner identification.

For law enforcement and improve safety reduce lost revenue

The legislative effort and subsequent collaboration with the Colorado Department of Revenue will help reduce lost revenue and improve safety for law enforcement officers. Through a one-time grant from the Authority, E-470 was able to spare taxpayers the cost of implementing the project and was able to recoup its investment quickly through reduced rejected images and increased collections.

The improved system was signed into law in 2015 under Colorado Senate Bill 90, which requires residents who travel through the Elizabeth River Tunnels in Virginia eight or more times a month and have a personal income of $30,000 or less. The relief provided can be as much as a 57 percent reduction in tolls.

A primary risk associated with conversion to an All-Electric Tolling (AET) system is the potential for revenue loss. If the traffic patterns associated with the toll collection system fail to perform at an acceptable level of service, toll revenue could be lost. Most automated tolling systems and processes are developed to ensure that all revenue is captured from the toll facilities and not passed to the back office.

Halifax Harbour Bridges – Big Lift Communications

The Big Lift was HHB's largest capital project since the MacKay Bridge opened in 1962, extending the life of the Macdonald Bridge by at least 75 years and reducing maintenance costs. Construction began in March 2015 and concluded in 2018.

The Big Lift replaced the infrastructure on the suspended spans including the road deck, floor beams, stiffening trusses and suspender ropes. Accomplished during weekend closures, this $205 million project was funded by a government loan to be repaid entirely through toll revenues.

The Big Lift communications team of two developed a comprehensive strategy to educate and engage all stakeholders. The communications motto of the project was to "show don't tell" by sharing stories, videos and photos so people could understand the engineering wonder that was occurring and to communicate not just the reality of the project but that it would be disruptive but necessary to extend the life of the bridge. The overall sentiment from the community is that the project was more disruptive as initially anticipated and that it was a fascinating project to watch unfold.

The HHB communications team has developed a comprehensive strategy to educate and engage all stakeholders. The communications motto of the project was to "show don't tell" by sharing stories, videos and photos so people could understand the engineering wonder that was occurring and to communicate not just the reality of the project but that it would be disruptive but necessary to extend the life of the bridge. The overall sentiment from the community is that the project was more disruptive as initially anticipated and that it was a fascinating project to watch unfold.

The Supplemental Lane Analysis and Monitoring (SLAM) Team, by contrast, focuses on more subtle performance degradation that might otherwise go undetected.
The New Mersey Gateway Bridge in Cheshire, England is an innovative response to a seemingly impossible situation faced by many local transport authorities around the world. Congestion on the Halton Borough Council’s aging Silver Jubilee Bridge had reached dangerous levels, jeopardizing community access to essential services on either side of the River Mersey. Built in 1961, the Silver Jubilee Bridge was exceeding its traffic capacity nearly tenfold, with daily peaks of 85,000 users by 2017.

The community wanted a second bridge across the River Mersey, but with no government funding available, the community knew it would never have the funds to complete the project unassisted. The Borough Council overwhelmingly supported the project, as did local businesses and most residents, preferring two tolled crossings to no new bridge at all. To get the mobility it needed, the community accepted tolling on the existing bridge as well as the new one, after traffic modelling indicated that revenue from the new structure alone would not cover capital and operating costs. Halton needed an experienced toll service provider that could capture and channel the community’s vision. emovis was able to realize the community’s vision with an innovative approach involving all electronic free-flow tolling, winning community support while delivering the revenue required to meet the council’s contractual obligations.

“The whole emovis team is very honored to accept the 2018 IBTTA Private Sector Innovation Award for our UK Mersey Gateway project”, says Benoît Rossi, speaking on behalf of the emovis team.

“This is not only recognition of our company, but also a tribute to Halton’s local authorities, who have delivered this flagship infrastructure on time and on budget. It clearly demonstrates how a user-fee approach can garner local community support, given leadership, trust and accountability from both public and private sectors.”
SUSTAINING THE MISSION

BOARD OF DIRECTORS

The Board of Directors sets the strategic direction of the association. The Board of Directors includes five officers and 20 directors. Officers serve a one-year term and directors serve staggered four-year terms.

EXECUTIVE COMMITTEE

Tim Stewart
President
Executive Director, E-470 Public Highway Authority
Aurora, CO

Klaus Schiebezahl
International Vice President
Executive Director, ASFINAG
Vienna, Austria

Christopher Tomlinson
First Vice President
Executive Director, State Road & Tollway Authority
Atlanta, GA

Emanuela Stocchi
Immediate Past President
Director of International Affairs, Association Italiana Società Consortorienti Autoradie e Trasporti (AISCAT)
Rome, Italy

Samuel Johnson
Second Vice President
Chief Tolling Officer, Transportation Corridor Agencies
Irvine, CA

Patrick Jones
Executive Director & CEO
IBTTA
Washington, DC

BOARD OF DIRECTORS

Anomiddin Azimov
Dubanhoe, Tajikistan

Nic Barr
IPR Concession Company LLC
Granger, IN

Randi Cole
Ohio Turnpike and Infrastructure Commission
Berea, OH

Mark Compton
Pennsylvania Turnpike Commission
Middletown, PA

Cedrick Fulton
MTA Bridges and Tunnels
New York, NY

Diane Gutierrez-Scaccetti
State of New Jersey Department of Transportation
Trenton, NJ

Bill Halkias
HELLASTRON (Hellenic Association of Toll Roads Network)
Piraeus, Greece

Malika Seddi
ASFA (Association Professionnelle Autoroutes et Ouvrages à Péage)
Paris, France

John Lawson
Virginia Department of Transportation
Richmond, VA

Bette Memoli
New Hampshire Turnpike Authority
Burlington, NH

Gary Tristich
Port Authority of New York & New Jersey
New York, NY

Julian Núñez
SEOPAN
Madrid, Spain

Kathryn O’Connor
Rhode Island Turnpike and Bridge Authority
Jonestown, RI

Malika Seddi
ASFA (Association Professionnelle Autoroutes et Ouvrages à Péage)
Paris, France

Benton Tempus
North Carolina Turnpike Authority
Raleigh, NC

Julià Monsó
Cintra
Austin, TX

Mark Muriello
The Port Authority of New York & New Jersey
New York, NY

Bruce Van Note
Maine Turnpike Authority
Portland, ME

Joseph Waggoner
Tampa Hillsborough Expressway Authority
Tampa, FL

John Lawson
Virginia Department of Transportation
Richmond, VA

Bette Memoli
New Hampshire Turnpike Authority
Burlington, NH

Gary Tristich
Port Authority of New York & New Jersey
New York, NY

Julian Núñez
SEOPAN
Madrid, Spain

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New York, NY

Bruce Van Note
Maine Turnpike Authority
Portland, ME

Joseph Waggoner
Tampa Hillsborough Expressway Authority
Tampa, FL

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Honorary membership is the highest honor that IBTTA can bestow on any individual for outstanding contribution in the furtherance of the purpose and objectives of the association.

Recognized at the Annual Meeting in October, this year IBTTA welcomed the following new Honorary Members:

**EARL J. “BUDDY” CROFT III**

Earl J. “Buddy” Croft III is the Executive Director for the Rhode Island Turnpike and Bridge Authority where he is responsible for the day-to-day operations including the direct supervision of approximately 125 staff members and an operating budget of approximately $34,000,000. He has held this position since 2006. Previously he was the Chief of Staff for the Rhode Island Family Court, where he was responsible for supervision of approximately 150 employees, as well as overseeing budgeting, personnel, public relations, grant funding and administrative matters of Court. He also served in the Drug Court and Trustee Court Coordinator and the Director of Intergovernmental Relations. Buddy serves on the Executive Board of the E-ZPass Interagency Group and serves as President of IBTTA in 2018. Buddy served previously as the Vice Chairman for the National Association of Drug Court Professionals (NADCP) and the Chair, Fundraising/Development Committee for NADCP. He holds a BA in Political Science from Providence College. Buddy has four children, eleven grandchildren and resides in Rhode Island with his wife, Shelly.

**JEAN MESQUI**

Jean Mesqui was elected President of the French Road Union (URF) on April 11, 2018. From 2001-2018, he served as the Executive Director of ASFA (Association des Sociétés Françaises d’Autoroutes et d’Ortages à Pagaie Association of French toll road operators). Jean also served as the President of ASfCAP (European Organization gathering the toll road operators) and as Chairman of ERTICO – ITS Europe, the organization representing the interests and expertise of 108 partners, private or public, involved in providing intelligent transport systems and services. He served many years as a board member of IBTTA. When Jean first entered the tolling industry, he was the Executive Director of SAPN (French concessionaire company/Société des Autoroutes Paris-Normandie). In 1997, he became a member of the Board, Chairman and Chief Executive Officer. Earlier in his career, he held several positions within the Ministry of Equipment and Transportation. His roles included road design in the National Office for Road Planning. Director of Public Urban Motorways, Director of Public Investments, Road Directorate, Ministry of Public Works and Transportation and was Member of the Cabinet of the Minister of Public Works and Transportation.

**HONORARY MEMBERS**

Michael C. Ascher
Anthony J. Barber
Jose Manuel Benitez
Stanley J. Britton
James Brookshire
Paul Burnette
Susan A. Buse
Lisa C. Callahan
Carney J. Campion
Jose Luis Ceron
Oliver K. Compton Jr.
Santiago Corral
James A. Crawford
Earl J. “Buddy” Croft, III
Ronald Cunningham
Henri Cyna
Robert L. Davis
Ronald J. Delaney
Antonio Diez de Rivera
E. R. Foley
Daniel W. Greenbaum
Roger Ginocchi
Jordi Graells
James Griffin
John J. Hassett
Mike Heiligenstein
Robert G. Horr III
Frank A. Howe
Allan V. Johnson
Roy G. Lancaster
Vincent L. Leometti
Lawrence J. Lewis
Dale W. Lashings
Burt H. Marshall
Jose Manu Mau-Bag
Stephen F. Mayer
Frank G. McCartney
John McCuskey
Jean Mesqui
William J. Hanagan
R. D. Pope
E. R. Foley
Daniel W. Greenbaum
Roger Gioncchi
Jordi Graells
James Griffin
John J. Hassett
Mike Holdogeinstein
Robert G. Horr III
Frank A. Howe
Allan V. Johnson
Edward Regan
Vito Rocca
Javier Rodriguez
Lawrence A. Rubin
W. A. Ranch
Francis Schepis
Neil Schuster
Gerard Slaney
Steven Snider
Charles H. Taylor
Mary E. Turkington
Paul E. Violette
Russel E. Wilcox
Kary H. Witz
Harold W. Worral
Norman H. Wuestefeld
George P. Zilocchi
Bruce Zimmerman

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Harold W. Worral
Norman H. Wuestefeld
George P. Zilocchi
Bruce Zimmerman

**SUSTAINING THE MISSION**
Past Presidents Summit (2017) in Alexandria Bay, hosted by Rob Horr, Thousand Islands Bridge Authority

Emmanuel Stocchi, 2017

AISCAT

Earl H. “Bud” 3rd DD, 2014*
Rhode Island Turnpike & Bridge Authority

Javier Rodriguez, 2015
Miami-Dade Expressway Authority

Mike Heiligenstein, 2014*
Central Texas Regional Mobility Authority

Robert G. Herr II, 2013*
Thousand Islands Bridge Authority

Jordi Garrells, 2012
Abeona USA Corporation

Frank G. McCartney, 2011*
Delaware River Joint Toll Bridge Commission

Delaware River Port Authority

Miami-Dade Expressway Authority

Javier Rodriguez, 2015*

Central Texas Regional Mobility Authority

Delaware River & Bay Authority

Weldon H. Heyburn, 1957

New York State Thruway Authority

Lawrence A. Rubin, 1950

Ohio Turnpike Authority

Allan V. Johnson, 1989*

AISCAT

Emanuela Stocchi, 2017

Autopista Vasco-Aragonesa, C.E.S.A

Santiago Corral, 1998*

Massachusetts Turnpike Authority

Mary Jane O’Meara, 1999*

Vito Rocco, 2013*

Alabama State Port Authority

Jean-François Poupinel, 2004*

South Jersey Turnpike Commission

Richard J. Delaney, 1992*

North Texas Tollway Authority

James L. Hjelmen, 2007*

Golden Gate Bridge, Highway and Transportation District

James Adam, 1963

New Jersey Turnpike Authority

James E. Ricketts, 1951

*also an honorary member

Susan A. Buse, 2008*

Kansas Turnpike Authority

Carney J. Campion, 1999*

Kansas Turnpike Authority

Roger Grinchuk, 1984*

New Jersey Turnpike Authority

Dale W. Luehring, 1983*

Golden Gate Bridge, Highway and Transportation District

Kansas Turnpike Authority

Charles H. Taylor, 1965*

Port of New York Authority

LAWRENCE A. RUBIN, 1950

Ohio Turnpike Authority

Allan V. Johnson, 1989*

Huntington & Ohio Bridge Company

W. L. Ingerick, 1937

Laredo Bridge

John W. Beretta, 1938–39

Laredo Bridge

J.K. Beretta, 1942

Ocean City Automobile Bridge

B. D. Fogg, 1943*

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Laredo Bridge

J.K. Beretta, 1942

Ocean City Automobile Bridge

B. D. Fogg, 1943*
Lyndon Chang
Public Policy & Administration
May 2019
University of Southern California
Los Angeles, CA

Jenson Draper
Engineering
May 2020
University of Minnesota
Minneapolis, MN

The 2018 IBTTA Foundation Scholarship Program awards scholarships to undergraduate students pursuing degrees in a transportation-oriented field of study, including engineering; urban and regional planning; construction management; public administration; and other related fields. Lyndon Chang, pursuing a degree in public policy and administration from the University of Southern California, and Jenson Draper, an engineering major at the University of Minnesota, were selected to each receive a $5,000 scholarship from the IBTTA Foundation Scholarship Program.

Chang and Draper were selected through a competitive selection process. This is the second year for the IBTTA Foundation Scholarship Program, which has now awarded $20,000 in scholarship funds to four deserving students.

“It is the charge of this scholarship program to invest in the future of the transportation industry for generations to come. We are excited to watch Lyndon and Jenson advance their studies and join the next generation of transportation professionals,” said Philip Miller, Chair of the IBTTA Foundation.
The Platinum Sponsors provide significant financial support for all IBTTA meetings and conferences throughout the year. And through the Platinum Sponsors Advisory Council they serve an industry thought leadership role by vetting potential mega issues in support of the IBTTA Board and strategic plan.

## FINANCIALS

### Consolidated Statement of Activities

**IBTTA and IBTTA Foundation**

**Year Ended December 31, 2018**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE</strong></td>
<td></td>
</tr>
<tr>
<td>Operating Revenue</td>
<td>$2,928,488</td>
</tr>
<tr>
<td>Meeting Revenue</td>
<td>$2,623,247</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$5,551,735</td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>$2,927,059</td>
</tr>
<tr>
<td>Meeting Expenses</td>
<td>$2,135,151</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$5,062,210</td>
</tr>
<tr>
<td><strong>Change in Net Assets, Before Investment Income (Loss)</strong></td>
<td>$489,525</td>
</tr>
<tr>
<td>Investment Income</td>
<td>$(73,970)</td>
</tr>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td>$415,555</td>
</tr>
<tr>
<td><strong>Net Assets, Beginning of Year</strong></td>
<td>$1,790,520</td>
</tr>
<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td>$2,206,075</td>
</tr>
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</table>

### SOURCE OF FUNDS

<table>
<thead>
<tr>
<th>Description</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting Revenue</td>
<td>47%</td>
</tr>
<tr>
<td>Operator Member Dues</td>
<td>33%</td>
</tr>
<tr>
<td>Associate and Sustaining Member Dues</td>
<td>17%</td>
</tr>
<tr>
<td>Other Income</td>
<td>3%</td>
</tr>
</tbody>
</table>

### USE OF FUNDS

<table>
<thead>
<tr>
<th>Description</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meetings</td>
<td>42%</td>
</tr>
<tr>
<td>Other Programs</td>
<td>35%</td>
</tr>
<tr>
<td>Supporting Services</td>
<td>23%</td>
</tr>
</tbody>
</table>

All figures in U.S. dollars, consolidated to include IBTTA and IBTTA Foundation.
In October 2018, IBTTA started publishing weekly update videos containing short takes on what’s happening in tolling, transportation and the world. CEO Pat Jones hosts the brief 3-minute videos. Topics range from conference summaries, to board meetings, to transportation studies and visions of the industry’s future. Videos get published on the weekend and summarize events from the previous week. You can see them all at www.youtube.com/user/IBTTA.

The International Bridge, Tunnel and Turnpike Association (IBTTA) is the worldwide association for the owners and operators of toll facilities and the businesses that serve them. Founded in 1932, IBTTA has members in 25 countries on six continents. Through advocacy, thought leadership and education, members are implementing state-of-the-art, innovative user-based transportation financing solutions to address the critical infrastructure challenges of the 21st Century.
Vince Leonetti, the 2003 President of IBTTA, passed away on April 1, 2018. He served as Deputy Executive Director/Expressway Director for the South Jersey Transportation Authority (formerly New Jersey Expressway Authority) until his retirement in 2003. During his IBTTA presidency, Vince led the effort to build IBTTA's membership and created a memorandum of understanding on cooperation (MOU) between IBTTA and ASECAP, the European Association of Toll Motorway Concessionaires. Vince is survived by his wife Marie Barr Leonetti and several children and grandchildren.
Many past presidents attended the January 2018 Board Meeting. Pictured from left to right:
Javier Rodriguez, Miami-Dade Expressway Authority; Steve Snider, Halifax Harbour Bridges; Emanuela Stocchi, AISCAT; Susan Buse, Sbuse Consulting; Frank McCartney, WSP; Buddy Croft, Rhode Island Turnpike & Bridge Authority; Mike Heiligenstein, Central Texas Regional Mobility Authority; Jim Ely, HNTB Corporation; Rob Horr, Thousand Islands Bridge Authority; George Zilocchi, GeoPat Consulting; Mary Jane O’Meara, HNTB Corporation